The Price of Delays: Supply Chain Disruptions and Pricing Dynamics

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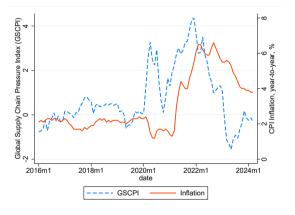


Figure: GSCPI vs. core CPI ex-food & energy

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 - Cost shocks
 - Demand shocks & Strategic interactions
- Little micro-evidence on delay price pass-through or on strategic spillovers across firms.
- Our contribution:
 - Merge firm-level shipment data & consumer prices.
 - Estimate delay vs. cost pass-through & competitor amplification.
 - Simulate contribution of various shocks to realized price dynamics during COVID.

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 - Monopolist problem to highlight the delay-price pressure mechanism.
 - Generalized pricing equation in terms of delays and cost changes as well as strategic interactions.

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 - 1 B receipts & 1 B shipments; 36.7 k stores, 120 M items.
 - Builds monthly MA shortfalls from the prepandemic baseline as a proxy for delays.
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- Accounting exercise solving for perturbed new equilibrium given cost and delay shocks.

Theory: Pricing with Availability

Overview:

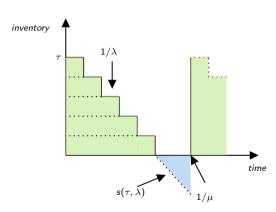
- Simple model: firm sets price with flow demand and stochastic deliveries.
 - Markups adjusted by demand elasticity (σ) and availability wedge (κ/s).
- Extensions: strategic interactions across firms.
 - Rival prices and availability enter via simple indices.

Setup

- Downstream firm sources a ready-made good.
- Chooses log price p ($P = e^p$). Marginal cost c ($MC = e^c$).
- Flow demand: $\lambda(p) = \Lambda e^{-\sigma p}$, decreasing in p.
- Replenishment: random delivery times $\sim \mathsf{Exp}(\mu)$ (mean $1/\mu$).
- Base–stock target $\tau \in \mathbb{N}$.
- Lost-sales setting: unmet demand is not backlogged.

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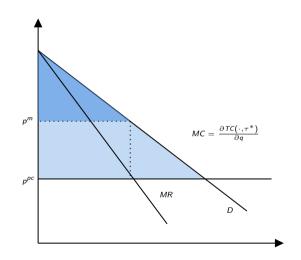
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Monopolist Price

• Objective (baseline):

$$\max_{p} \Pi(p) = (P - MC) \lambda(p)$$
$$\lambda(p) = \Lambda e^{-\sigma p}, \quad P = e^{p}, MC = e^{c}$$



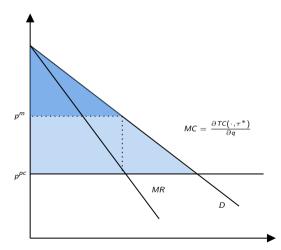
Monopolist Pricing

• Objective (baseline):

$$\max_{p} \Pi(p) = (P - MC) \lambda(p)$$
$$\lambda(p) = \Lambda e^{-\sigma p}, \quad P = e^{p}, MC = e^{c}$$

• Optimal price (Lerner rule):

$$rac{P^*-\mathit{MC}}{P^*}=rac{1}{\sigma}\quad\Longleftrightarrow\quad p^*=c+\ln\!\left(rac{\sigma}{\sigma-1}
ight).$$



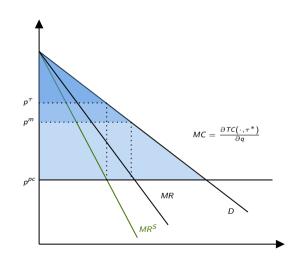
Monopolist Pricing: With deliveries (availability)

• Objective (with availability):

$$egin{aligned} \max_p & \Pi(p) = (P-MC)\,\lambda(p)\,s(au,\lambda,\mu) \ \\ & s = 1 - r^ au, \qquad r = rac{\lambda}{\lambda + \mu} \end{aligned}$$

Availability:

- $\partial s/\partial \lambda < 0$ (higher demand \Rightarrow more congestion).
- $\partial s/\partial \mu > 0$ (faster delivery \Rightarrow better availability).



Monopolist Pricing: With deliveries (availability)

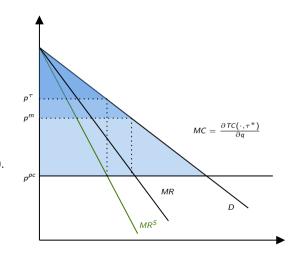
• Objective (with availability):

$$\max_{p} \ \Pi(p) = \left(P - MC\right) \lambda(p) \, s(\tau, \lambda, \mu),$$
$$\lambda(p) = \Lambda e^{-\sigma p}, \quad r = \frac{\lambda}{\lambda + \mu}, \quad s = 1 - r^{\tau}.$$

• Optimal price (generalized Lerner):

$$rac{P^*-{\it MC}}{P^*}=rac{1}{\sigmaig(1+\kappa/sig)}, \qquad \kappa\equiv\lambda\,\partial_\lambda s < 0.$$

Interpretation: tighter availability (s \(\psi \) lowers effective elasticity and raises markups.



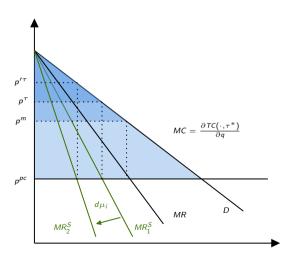
Monopolist Price: Comparative Statics

• Slower delivery ($\mu \downarrow$):

- Lower availability s (more stockouts).
- Markups rise; optimal price p^* increases.
- Higher value of holding inventory \Rightarrow larger τ^* .

• Limits:

- $\mu \to \infty$: frictionless monopoly, markup $\frac{1}{\sigma}$.
- $\mu \to 0$: scarcity so severe that further slowdowns barely affect p^* .



From Theory to Empirics: Derivation

• Starting from the firm's **generalized Lerner rule** with availability:

$$rac{P^*-MC}{P^*} \; = \; rac{1}{\sigma(1+\kappa/s)}.$$

Linearizing around an operating point gives a simple decomposition of price changes:

$$dp = \alpha \, dmc + \beta_s \, d \ln s + \varepsilon,$$

where

$$lpha=rac{1}{1+\Gamma}\in (0,1), \qquad eta_s=rac{\Lambda}{1+\Gamma}<0.$$

- Intuition:
 - Cost shocks shift mc and pass through at rate α .
 - Availability shocks $(d \ln s)$ affect markups: when stock is scarce, s falls and prices rise.
 - \bullet Both channels are dampened by the scarcity feedback $\Gamma.$

From Theory to Empirics: Measurement

• Availability in the data: Stockouts are not observed directly. We proxy $d \ln s$ with delivery shortfalls S_{it} :

$$\Delta \ln s_{it} \approx -\phi_i S_{it}, \quad \phi_i = \eta_{sl} \times \eta_{IM}.$$

 $(\eta_{sl}>0$: sensitivity of availability to inventories; η_{lM} : import dependence of inventories.)

- Cost shocks: $\Delta mc_{it} \approx \theta_{Mi} \Delta \ln P_t^M + \theta_{Fi} \Delta \ln F_t$.
- Resulting estimating equation:

$$\Delta p_{it} = \alpha \left(\theta_{Mi} \, \Delta \ln P_t^M + \theta_{Fi} \, \Delta \ln F_t \right) - \beta_s \, \phi_i \, S_{it} + FE + \varepsilon_{it}.$$

Takeaway: observed price changes can be decomposed into (i) cost pass-through, and (ii) availability-driven markup adjustment.

Data: new dataset linking prices and shipments

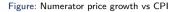
- 1. Price dynamics from Consumer Panel
- 2. Shortfalls from BoL data
- 3. Marginal costs: Freight and import unit cost from Census

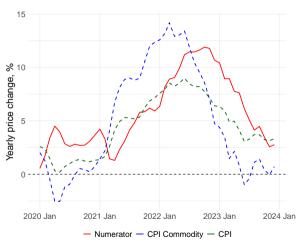
1. New Dataset on Consumption and Prices

Consumer panel (Numerator) data: Sum Stats: Stores Sum Stats: Expenditures Sum Stats: Sectors Validation: Flour

- Source: Digitized purchase receipts during the 2019-2023 period.
- Content: 1bn receipts digitized, 2.5m users, 400k static users, 36,680 stores, 120m items, sales, prices.
- **Structure:** Firm/manufacturer, Brand (85k), Parent Brand (64k), Category (3.8k), Department (280), Sector (23).
- Here, product = firm \times brand \times category.
- Construct median product-level price from various receipts in a month.
 - Since no unit prices (lbs, pack size, etc), calculate within-product price changes (and aggregate when needed).

1. New Dataset on Consumption and Prices





Notes: The solid red line illustrates the 12-month aggregate price changes derived from Numerator data. We compute median product-level price changes within each category and then aggregate these category-level changes using product category sales weights.

2. US Shipments Data

Bill of lading (Panjiva) data:

- Source: Legal document between shipper and carrier with detailed shipment info.
- Content: Over a billion individual shipments from 17 different sourcing countries from 2007-2023. (issues with redaction, see Flaaen et al. 2023) Panjiva vs. Census
- Structure: HS6 code classification from OCR of Bill of Lading.
- Variables: quantity, consignee name + location, shipper name + location, HS category, port of entry + shipper. No values (impute w Census).

Delivery Shortfall Measures

Monthly firm-HS-code-level delivery shortfall: percent deviation of the k-weeks moving average of imports $D_{f,j,t}$ from their 2019 counterpart. f- firm, j- HS2 code, t- month.

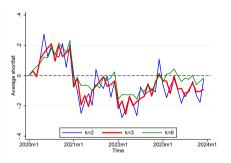
$$DeliveryShortfall_{f,j,t(k)} = 2rac{\displaystyle\sum_{m=t-k}^{t} D_{f,j,m} - \sum_{m=t-k,2019}^{t,2019} D_{f,j,m}}{\displaystyle\sum_{m=t-k}^{t} D_{f,j,m} + \sum_{m=t-k,2019}^{t,2019} D_{f,j,m}}.$$

Firm-level delivery shortfall:

$$\textit{DeliveryShortfall}_{f,t(k)} = \sum_{j} \mathsf{s}_{\mathit{fj}}^{2019} \textit{DeliveryShortfall}_{f,j,t(k)}.$$

US Shipments Data

Figure: Average Delivery Shortfall Over Time



Notes: Weighted firm-level shortfalls over time. Panjiva sample. Weights are firm-level total annual imports.

Combining Panjiva and Numerator Datasets

Merged Data

- Merge: Panjiva consignees ←→ Numerator manufacturers/brands
 - Firm-month shortfalls + price changes
 - Covers 43% product-month obs (50% of sales)

 Sourcing partners

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Stylized Facts: 2020-2023

- → Large heterogeneity in delivery shortfalls and price growth across:
 - Product groups/sectors.
 - Firms. here
- → Price increases larger for bigger firms.
- → Price increases smaller for firms with more diversified supply chains.

3. Marginal Cost Shocks

Marginal cost components ΔMC :

- Import unit cost (Δ*UnitCost*)
- Freight cost (Δ*FreightCost*)

3. Marginal Cost Shocks: Import Unit Costs

Marginal cost components ΔMC :

- Import unit cost across HS2
 - Unit costs from US Trade Online (Census)
- Freight cost at US Ports

Unit Cost Exposure

$$\Delta \mathsf{UnitCostExp}_{f,t} = \sum \omega_{h,f,2019} \, \Delta \mathsf{UnitCost}_{h,t}$$

 $\omega_{h,f,2019}$ Firm f's 2019 HS2 import share

 $\Delta UnitCost_{h,t}$ 12-mo log change in HS-level unit cost

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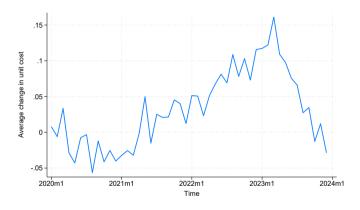


Figure: Marginal Cost Changes: Unit Values

Notes: Weighted average of firm-level change in unit value ratio over time. Panjiva firms. Weights are firm-level annual total imports.

3. Marginal Cost Shocks: Freight Costs

Marginal cost components ΔMC :

- Import unit cost across HS2
- Freight cost at US Ports
 - CIF value/Custom value (Census)

Freight Cost Exposure

$$\Delta \mathsf{FreightCostExp}_{f,t} = \sum_{a} \omega_{p,f,2019} \, \Delta \mathsf{FreightCost}_{p,t}$$

 $\omega_{p,f,2019} \quad \text{Firm f's 2019 port p import share} \\ \Delta \text{FreightCost}_{p,t} \quad 12\text{-mo log change in port-level freight} \\ \quad \text{cost}$

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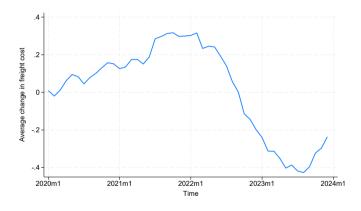
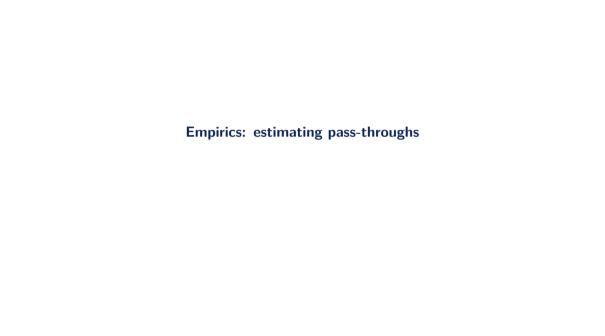


Figure: Marginal Cost Changes: Average Freight Cost Ratios

Notes: Weighted average of firm-level freight cost ratio over time. Panjiva firms. Weights are firm-level annual total imports.



Estimating Equation: Own Pass-Through

$$\Delta \mathsf{Price}_{p,f,t} \ = \ \phi_s \ \underbrace{\underbrace{\mathsf{Shortfall}_{f,t(k)}}_{\mathsf{own}} + \phi_M}_{\mathsf{availability}} \ \underbrace{\underbrace{\Delta \mathsf{UnitC}_{f,t}}_{\mathsf{own}} + \phi_F}_{\mathsf{import cost}} \ \underbrace{\underbrace{\Delta \mathsf{FreightC}_{f,t}}_{\mathsf{own}}}_{\mathsf{freight cost}} + \theta_f \ + \ \theta_{j(p),q(t)} \ + \ \epsilon_{p,f,t}$$

- Shortfall_{f,t(k)}: k-month cumulative import shortfall vs. 2019 baseline.
- ΔUnitC_{f,t}, ΔFreightC_{f,t}: firm exposures to import and freight cost changes.

- θ_f : firm FE .
- $\theta_{j(p),q(t)}$: product–category imes quarter FE
- ϕ_s : availability channel (> 0).
- ϕ_M, ϕ_F : cost pass-through (= $\alpha \theta_M, \alpha \theta_F$).

(Read as elasticities: cost exposures and shortfalls are scaled so coefficients are pass-through elasticities.)

Identification. Delivery Shortfalls

OLS: bias:

- - Firms adjust shipments in anticipation of price moves (simultaneity)
- Aggregate demand shocks: product-market-time f.e.
- Firm-level demand shocks: IV.

OLS: bias:

- Endogeneity: Demand shocks ↑ both ΔPrice and Shortfall
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IV for Shortfall:

- 1. Shortfall exposure;
- 2. Port dwell time exposure.

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IV for Shortfall:

- 1. Shortfall exposure; (variation, pretrends ✓)
- 2. Port dwell time exposure.

Firm Shortfalls Exposure

Delivery shortfall exposure combines external HS2-code shocks with firm's 2019 import shares:

$$\mathsf{Exposure}_{f,t(k)} \ = \ \sum_{h \in S^{HS2}} \omega_{h,f,2019} \ \times \ \textit{Shortfall}_{h,t(k)_{-f}}$$

$$h \in S^{HS2}$$
 HS2 codes

 $Shortfall_{h,t(k)_{-f}}$ Leave-out delivery shortfall for code h

 $\omega_{h,f,2019}$ Firm f's 2019 HS2 import share

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 Collected from vessel-location data (Fuchs and Wong, 2025)

Port Dwell Time Exposure

$$\mathsf{DwellExp}_{f,t} = \sum_{p} \omega_{p,f,2019} \ imes \ \Delta \mathsf{DwellTime}_{p,t}$$

 $\omega_{p,f,2019}$ Firm f's 2019 port share

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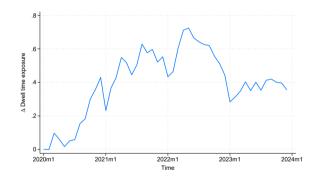


Figure: Average Dwell Time Exposure Over Time

Notes: Weighted firm-level dwell time exposure over time. Panjiva sample. Weights are firm-level total annual imports.

1. Estimating Pass-Through. Own Disruptions

1. Significant pass-through from delivery shortfalls and cost shocks to prices.

Table: Price Effects of Own Supply Chain Disruptions. Baseline Pass-Through Estimates

	Δ <i>P</i> (OLS)	ΔP (OLS-Shift Share)	Δ <i>P</i> (IV)	Δ <i>P</i> (IV)	Δ <i>P</i> (IV)
Shortfall	0.006 (0.0047)	0.108*** (0.0378)	0.211*** (0.0770)	0.241*** (0.0795)	0.267*** (0.0853)
$\Delta Unit C$	0.151** (0.0607)	0.152** (0.0607)	0.146** (0.0613)	0.037 (0.0670)	0.032 (0.0671)
Δ Freight C	0.097** (0.0437)	0.104** (0.0438)	0.154*** (0.0496)	0.028 (0.0585)	0.033 (0.0591)
Lag Shortfall				-0.050 (0.0761)	-0.041 (0.0745)
Lag ΔU nit C				0.214*** (0.0674)	0.218*** (0.0673)
Lag ∆ <i>FreightC</i>				0.230*** (0.0552)	0.231*** (0.0552)
Firm FE Cat-Quarter FE Observations Weak IV F-stat	√ √ 969539	√ √ 969539	√ √ 968175 371.986	√ √ 939819 124.526	√ √ 939819 118.615

Notes: The table reports regressions of 12-month price changes on measures of own supply chain disruptions, estimated using product-month-level Numerator-Panjiva matched data for 2020–2023. Column (1) uses the *Shortfall* measure in OLS; Column (2) uses the *Shortfall Exposure* measure instead; the remaining columns report IV estimates using *Shortfall Exposure* and *Dwell Time Exposure* as instruments. Column (5) additionally includes an import

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1. Significant pass-through from delivery shortfalls and cost shocks to prices.

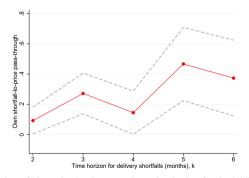
	ΔP (OLS)	ΔP (OLS-Shift Share)	Δ <i>P</i> (IV)	ΔP (IV)	ΔP (IV)
Shortfall	0.006	0.108***	0.211***	0.241***	0.267***
	(0.0047)	(0.0378)	(0.0770)	(0.0795)	(0.0853)
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	(0.0607)	(0.0607)	(0.0613)	(0.0670)	(0.0671)
$\Delta FreightC$	0.097**	0.104**	0.154***	0.028	0.033
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Firm FE	✓	✓	✓	✓	✓
Cat-Quarter FE	✓	✓	✓	✓	✓
Observations	969539	969539	968175	939819	939819
Weak IV F-stat			371.986	124.526	118.615

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Horizons of delivery shortfalls

$$\Delta \ln \text{ Price }_{p,f,t} = \beta_k \text{ DeliveryShortfall}_{f,t(k)} + ...,$$

for various k-weeks moving averages.



Notes: Coefficients from the separate regressions of 12-month price changes at the product level on firm-level delivery delays in moving averages at different horizons. Robust se clustered at the category-quarter level.

Generalizing with Strategic Interactions

- Extension: Firms set prices considering both own costs/availability and rivals' conditions (cf. Amiti-Itskhoki-Konings 2019).
- Best response: Each firm's optimal price is a fixed point:

$$\tilde{p}_{it} = mc_{it} + \mathcal{M}_i(\tilde{p}_{it}, \tilde{\tau}_{it}, \boldsymbol{p}_{-it}, \boldsymbol{\tau}_{-it}; \boldsymbol{\xi}_t).$$

 Implication: Markups depend on own demand & availability plus sectoral price and availability indices shaped by rivals.

Price Change Decomposition with Rivals

(Equilibrium) Price Change with Strategic Interactions

$$\Delta p_{it} = \underbrace{\frac{1}{1+\Gamma_{it}}}_{\alpha} \Delta m c_{it} + \underbrace{\frac{\Lambda_{it}}{1+\Gamma_{it}}}_{\beta} \Delta \tau_{it} + \underbrace{\frac{\Gamma_{-it}}{1+\Gamma_{it}} \bar{\alpha}_{-it}}_{\gamma^{mc}} \Delta m c_{-it} + \underbrace{\left(\frac{\Lambda_{-it}}{1+\Gamma_{it}} + \frac{\Gamma_{-it}}{1+\Gamma_{it}} \bar{\beta}_{-it}\right)}_{\delta^{\tau}} \Delta \tau_{-it} + \varepsilon_{it}$$

- Own effects: $\alpha =$ pass-through of own costs; $\beta =$ effect of own availability.
- Rival effects: $\gamma^{mc}=$ spillover from rivals' cost shocks; $\delta^{\tau}=$ spillover from rivals' availability (direct + via rivals' pricing).

Competitor indices:

$$\Delta mc_{-it}$$
, $\Delta \tau_{-it}$

are share-weighted averages of rivals in the same market.

Estimating Pass-Through: Strategic Interactions

$$\Delta \mathsf{Price}_{p,f,t} = \underbrace{\phi_{s} \, \mathit{Shortfall}_{f,t(k)}}_{\substack{\mathsf{own} \\ \mathsf{shortfall}}} + \underbrace{\phi_{\mathsf{M}} \, \Delta \, \mathit{UnitC}_{f,t} + \phi_{\mathsf{F}} \, \Delta \, \mathit{FreightC}_{f,t}}_{\substack{\mathsf{own} \\ \mathsf{cost}}} \\ + \underbrace{\psi_{s} \, \mathit{Shortfall}_{-f,\,j(p),\,t(k)}}_{\substack{\mathsf{rivals'} \\ \mathsf{shortfall}}} + \underbrace{\psi_{\mathsf{M}} \, \Delta \, \mathit{UnitC}_{-f,\,j(p),\,t} + \psi_{\mathsf{F}} \, \Delta \, \mathit{FreightC}_{-f,\,j(p),\,t}}_{\substack{\mathsf{rivals'} \\ \mathsf{cost}}} \\ + \underbrace{\theta_{f} \, + \, \theta_{i(p),q(t)} \, + \, \epsilon_{p,f,t}}_{\substack{\mathsf{f} \, \mathsf{N} \, \mathsf{M} \,$$

• Rival indices $X_{-f,j,t}$: leave—one—out, revenue—share—weighted averages within market j:

$$X_{-f,j,t} = \sum_{g \neq f} \omega_{fg,t} X_{g,t}, \quad \omega_{fg,t} = \frac{S_{gjt}}{1 - S_{fjt}}.$$

 Own variables as in baseline; k-month shortfall is cumulative vs. 2019.

- Mapping: ϕ_s (availability), ϕ_M , ϕ_F (own cost pass-through); ψ_s (rivals' availability spillover), ψ_M , ψ_F (rivals' cost spillover).
- Fixed effects: θ_f (firm), $\theta_{j(p),q(t)}$ (category×quarter).
- Read as elasticities: cost exposures and shortfalls are scaled so coefficients are pass-through elasticities.

2. Estimating Pass-Through. Strategic interactions

2. Competitors' shortfalls important for own prices (incl. for unaffected firms).

		Importing firms		All firms
	OLS	OLS-Shift Share	IV	IV
Shortfall	0.005	0.112***	0.221***	0.322***
	(0.0048)	(0.0379)	(0.0768)	(0.0591)
ΔU nit C	0.155**	0.157***	0.151**	0.270***
	(0.0608)	(0.0608)	(0.0613)	(0.0549)
Δ Freight C	0.098**	0.105**	0.159***	0.066**
	(0.0438)	(0.0439)	(0.0498)	(0.0331)
Shortfall, compet	-0.003	-0.007	0.122***	0.133***
	(0.0132)	(0.0130)	(0.0464)	(0.0286)
$\Delta UnitC$, compet	0.351**	0.349**	0.346**	0.366***
	(0.1626)	(0.1625)	(0.1637)	(0.1314)
$\Delta FreightC$, compet	0.194*	0.212**	0.234**	0.069
	(0.1037)	(0.1039)	(0.1053)	(0.0806)
Firm FE Cat-Quarter FE Observations Weak IV F-stat	√ √ 962815	√ √ 962815	√ √ 961451 387.074	√ √ 1671773 705.376

Notes: The table reports regressions of 12-month price changes on measures of own and competitor's supply chain disruptions, estimated using product-month-level data. Columns (1)-(3) use Numerator-Panjiva matched data for 2020–2023, while column (4) also adds non-importing firms that do not ever match to Panjiva. Column (1) uses the Shortfall measure in OLS; Column (2) uses the Shortfall Exposure measure instead; the remaining columns report IV estimates using Shortfall Exposure and Dwell Time Exposure as instruments for Shortfall. All specifications include import dummy and firm- and product category-quarter fixed effects. Standard errors, clustered at the product category-quarter level, are reported in parentheses. ***, **, *:

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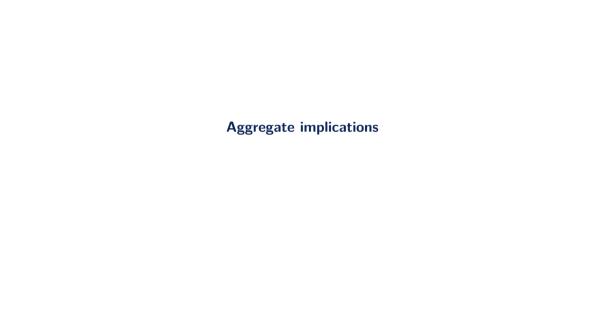
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Quantification Methodology

Equilibrium Pricing Rule

$$\Delta \mathbf{p} = (I - \gamma W)^{-1} \left[\alpha \Delta \mathbf{mc} - \beta \Delta \tau + \delta W \Delta \tau \right]$$

where $W_{ij} = S_j/(1-S_i)$ captures competitor shares.

Quantification Methodology

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- **Step 1:** Gather monthly firm-level { Δmc_i , $\Delta \tau_i$, S_i , CPI weights}.
- Step 2: Compute $\Delta \hat{\mathbf{p}} = (I \gamma W)^{-1} [\alpha \Delta mc \beta \Delta \tau + \delta W \Delta \tau].$

Quantification Methodology

Equilibrium Pricing Rule

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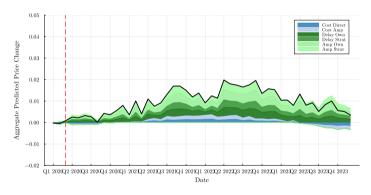
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- **Step 3:** Decompose each $\Delta \hat{p}_i$:

$$\Delta p = \underbrace{\alpha \Delta mc}_{\text{Cost direct}} + \underbrace{(X - I) \alpha \Delta mc}_{\text{Cost amplification}} + \underbrace{\left[-\beta \Delta \tau + \delta W \Delta \tau \right]}_{\text{Delay direct (own+strategic)}} + \underbrace{\left[X - I \right] \left[-\beta \Delta \tau + \delta W \Delta \tau \right]}_{\text{Delay amplification}}$$
(1)

The role of supply chain disruptions in COVID inflation surge

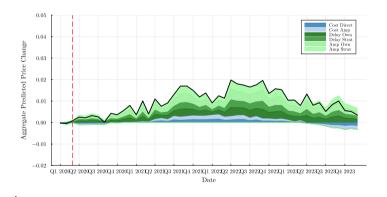
Supply chain disruptions contributed to the recent inflation surge: 95% in 2020; 15% in 2021; 4% in 2022.



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Delay channel:

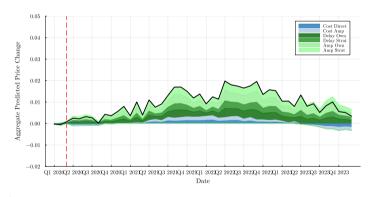
- Most of the effect in 2020 (lockdowns, SC bottlenecks);
- Some after reopening (port congestion during high demand).

Cost channel:

 Mostly, contributed in the 2021-2022 period.

The role of supply chain disruptions in COVID inflation surge

Supply chain disruptions contributed to the recent inflation surge: 95% in 2020; 15% in 2021; 4% in 2022.



Delay channel:

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- Some after reopening (port congestion during high demand).

Cost channel:

 Mostly, contributed in the 2021-2022 period.

Strategic amplification doubled the direct incidence on firms.

,

Conclusions

- New micro evidence: firm-level delivery shortfalls and import & freight costs raise consumer prices.
- Model link: simple inventory–pricing framework with stochastic replenishment → generalized Lerner rule and availability channel.
- Spillovers: competitors' disruptions also raise prices by shifting sectoral costs and availability. Main Findings
 - Own shocks: costs pass through at rate α ; shortfalls increase markups ($\phi_s > 0$).
 - Rival shocks: higher competitor costs and tighter availability spill over to raise firm prices.



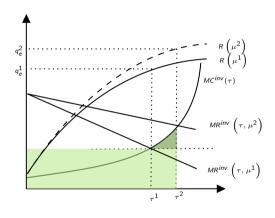
• Inventory decision: choose base–stock τ to balance

$$\max_{\tau} (P - MC) \lambda(p) s(\tau, \lambda, \mu) - h \mathbb{E}[I(\tau, \lambda, \mu)].$$

Condition:

$$(P^* - MC) \lambda r^{\tau^*} (1-r) = h (1-r^{\tau^*+1}), \quad r = \frac{\lambda}{\lambda + \mu}.$$

• Comparative statics (see figure): slower deliveries $(\mu \downarrow) \Rightarrow$ higher τ^* ; faster deliveries $(\mu \uparrow) \Rightarrow$ lower τ^* .



Identification: All Instruments

2SLS Specification

$$\Delta \text{Price}_{p,f,t} = \beta \widehat{Shortfall}_{f,t(k)} + \gamma \widehat{\Delta MC}_{f,t} + \delta \widehat{Shortfall}_{-f,t(k)} + \zeta \widehat{\Delta MC}_{-f,t} + \alpha_f + \alpha_{j(p),q(t)} + \epsilon_{p,f,t}$$

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Shortfall IVs

- Shortfall shift—share exposure: $\sum_{h} Shortfall_{h,t(k)} = \omega_{h,f,2019}$
- Dwell time exposure: $\sum_{p} \Delta Dwell Time_{p,t} \, \omega_{p,f,2019}$
- Shortfall $_{-f,t(k)} \rightarrow \sum_{i \neq f} \frac{S_j}{1 S_f} \left(\sum_{h} Shortfall_{h,t(k)_{-j}} \omega_{h,j,2019} \right)$

Identification: All Instruments

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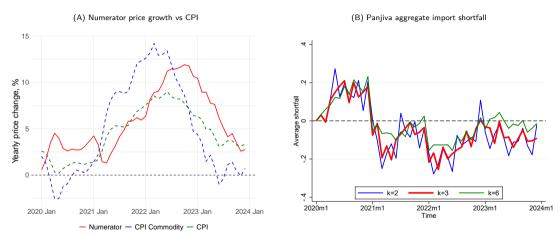
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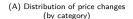
ΔMC

- Unit cost exposure: $\sum_h \Delta UnitCost_{h,t} \omega_{h,f,2019}$
- Freight cost exposure: $\sum_{p} \Delta FreightCost_{p,t} \omega_{p,f,2019}$
- $\begin{array}{c} \bullet \quad \Delta \mathcal{MC}_{-f,\,t} \rightarrow \\ \sum_{j \neq f} \frac{S_{j}}{1 S_{f}} \left(\sum_{h} \Delta \textit{UnitCost}_{h,\,t} \, \omega_{h,j,2019} \right) \end{array}$
- Scale all variables with input import share (Census).

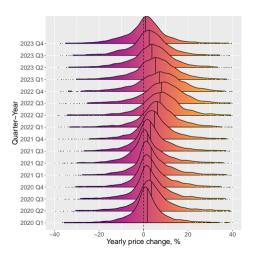


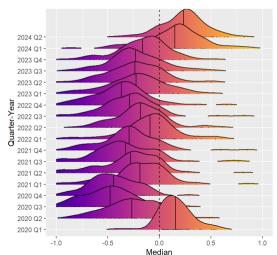
Notes: (A) Laspeyres index for static user: weighted with expenditure shares and demo weights, 1 percent trimmed micro sample (Numerator, own calculations) (B) Import shortfalls constructed as mean level deviations in the same month compared to 2019 baseline, weighted by quantity-weights constructed from US Trade online (Census, Panjiva, own calculations). PanjivavsCensus (sample)



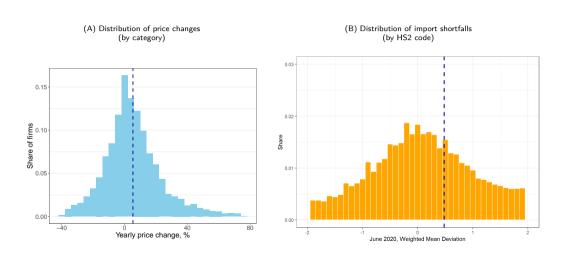


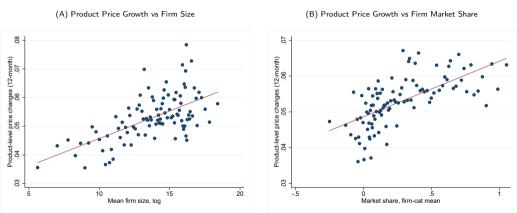
(B) Distribution of import shortfalls (by HS2 code)





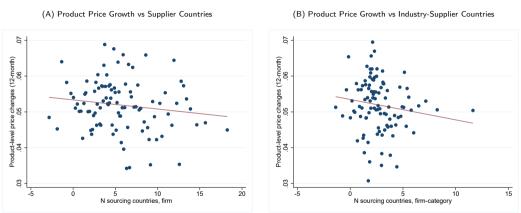






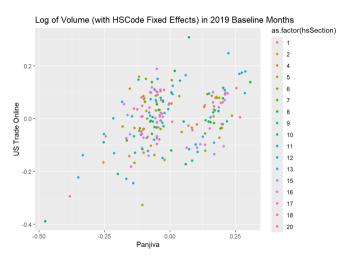
Notes: (A) Binscatters of product-level price changes against log firm size, defined as the average yearly sales of the firm in Numerator. (B) Binscatters of product-level price changes against firm market share, defined as the average firm's sales over total sales in the same product category in a year.

Residualized for year and department f.e. Time series



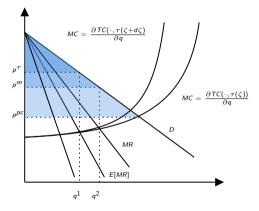
Notes: (A) Binscatters of product-level price changes against the number of countries the firm is sourcing from, controlling for firm size. (B) Binscatters of product-level price changes against the number of countries the firm is sourcing from for various HS codes, controlling for firm size. Residualized for year and department f.e.

Comparison with US Trade online Back



Notes: Panjiva aggregate trade volumes compared to US Trade online aggregate trade volumes, residualized with HS code fixed effects (Census, 2023, own calculation)

- ullet Increased au might cause increased marginal cost.
- Now, price pressures also from higher marginal costs.



Data: Congestion at Intermodal Port Terminals



- AIS Vessel Traffic Data (June 2015–Dec 2021, Marine Cadastre):
 - 1-minute vessel locations in US waters (200 land stations), with vessel info (IMO, tonnage), position, speed, and status (moving, moored, anchored).
 - Ship dwell time: Time spent moored at zero speed.
- Port Matching: Top 30 US ports (95% container trade).

Ship Dwell Time Calculation



• Ship path indicated by line, redder color = slower speed. Darker regions are port areas



CMA CGM Christophe Colomb (13.8k TEUs) at Port of LA

Guthorm Maersk (11k TEUs) at Port of Newark

- Setup: Demand arrivals are Poisson(λ), lead time is $\text{Exp}(\mu)$ (Fluid approximation of M/M/1 Queue with utilization μ)
- Exponential 'race' logic:
 - If replenishment (time W) occurs before the next arrival (time A), no stock-out.
 - Otherwise a sale reduces inventory $(\tau \to \tau 1)$ and the process restarts (memoryless).
- Geom. distribution: Number of sales before replenishment

$$N \sim \text{Geom}(p), \quad p = \frac{\mu}{\lambda + \mu}.$$

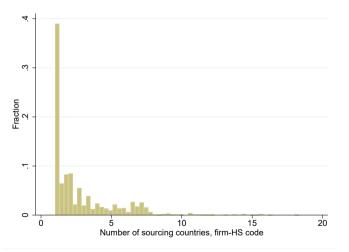
Availability:

$$s(au,\lambda,\mu) = \Pr[extsf{N} \leq au] = 1 - \left(1-p
ight)^{ au+1} = 1 - \left(rac{\lambda}{\lambda+\mu}
ight)^{ au+1}.$$

• In terms of $\rho = \lambda/\mu$:

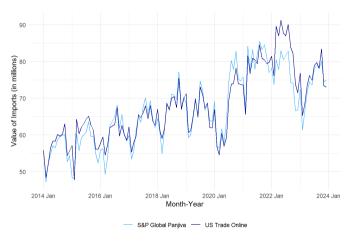
$$s=1-\left(rac{
ho}{1+
ho}
ight)^{ au+1}.$$





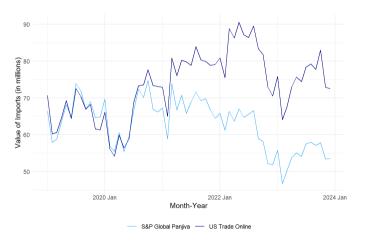
Notes: Number of sourcing countries for the firm-HS2 in a year. Sample of Panjiva firms that match to Numerator.



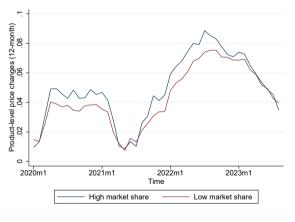


Notes: Aggregate imports in BoL Panjiva against USA Trade Online - U.S. Census Bureau imports data. Panjiva import volumes are indexed to the 2019 unit value of an HS code in Census data.







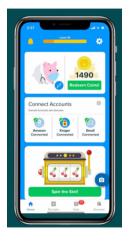


Notes: High-market share firms: in the top quartile of sales distribution in the respective product category.

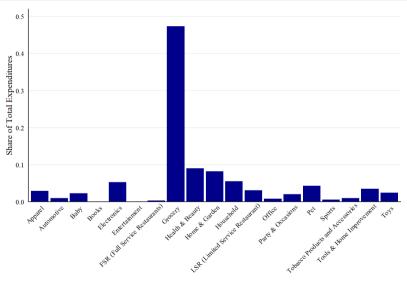
Summary Statistics: Stores (Numerator) Back

Channel	Frequency	Percent	Cum.
Food	10,142	20.85%	20.85%
FSR - Regional/Ethnic	8,428	17.32%	38.17%
Gas & Convenience	7,421	15.25%	53.43%
Liquor	2,905	5.97%	59.40%
Bodega	2,317	4.76%	64.16%
Apparel	1,692	3.48%	67.64%
Drug	1,471	3.02%	70.66%
LSR - Bakery/Cafe	1,270	2.61%	73.27%
Beauty	999	2.05%	75.33%
Pet	990	2.04%	77.36%
Home Improvement	819	1.68%	79.05%
Craft	701	1.44%	80.49%
Online	531	1.09%	81.58%
Other	515	1.06%	82.64%
LSR - Ethnic/Regional	512	1.05%	83.69%
Dispensaries	433	0.89%	84.58%
Sporting Goods Stores	424	0.87%	85.45%
Postal Services	401	0.82%	86.27%
Other Retail Store	390	0.80%	87.08%
LSR - Coffee/Bakery	385	0.79%	87.87%
Book	357	0.73%	88.60%
Other Specialty Store	331	0.68%	89.28%
Dollar	311	0.64%	89.92%
Specialty Food Retailer	300	0.62%	90.54%
Mass	237	0.49%	91.03%
Health	226	0.46%	91.49%
Electronics	219	0.45%	91.94%
Shoe	203	0.42%	92.36%

Numerator Consumer Insights and Data Company (Back)

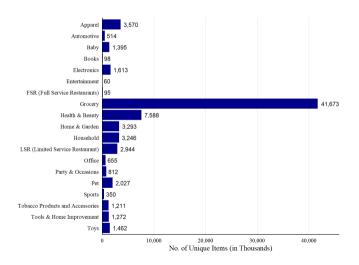


Summary Statistic: Expenditures by Sector (Numerator) Back

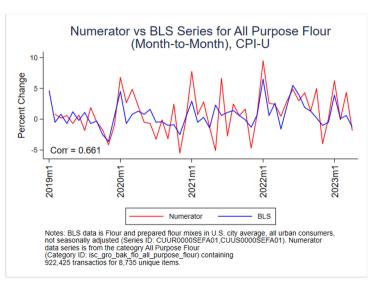


Summary Statistic: Unique Items by Sector (Numerator) (Back)





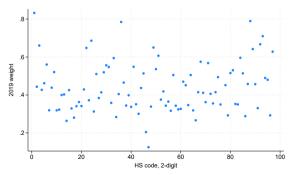
Validation: Flour (Numerator) Back





Shares– $\omega_{h,f,2019}$ – 2-digit HS-code import shares in 2019.

- On average, an importing Numerator firm imports 4.6 HS codes in 2019. The mean HHI of 2019 weights = 0.73.
- Firms rely on many different HS codes— even within the same product category: product category f.e. account for just 7% of $\omega_{h,f,2019}$ variation.



Identification. Pre-Trends



2019 price change at a firm-category level as a function of shift-shares.

Cat FE	No	Yes	No	Yes
Weights	None	Firm sales	None	Firm sales
∆ <i>ImpC</i> 2020	-0.118	-0.333	-0.152	-0.235
	(0.3155)	(1.0197)	(0.3286)	(1.0934)
Shortfall 2020	-0.012	-0.334	-0.007	-0.338
	(0.1675)	(0.5478)	(0.1684)	(0.5725)
	Δp 2019	Δp 2019	Δp 2019	Δp 2019

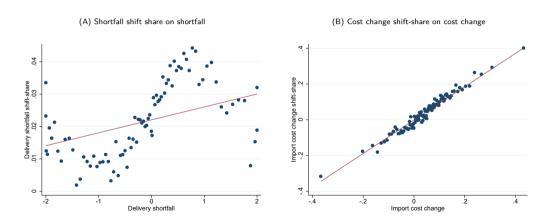
Own passthrough estimates. Durability



Table: Passthrough and Product Durability

	(1)	(2)	(3)
	Benchmark IV	Durability	Durability
Shortfall	-0.320***	-0.402*	-0.586**
	(0.0932)	(0.2098)	(0.2430)
Shortfall \times Durability index		1.774 (4.0180)	
$Shortfall \times Durability dummy$			0.558 (0.4755)
ΔU nit C	0.131**	0.134**	0.155**
	(0.0626)	(0.0633)	(0.0668)
Δ Freight C	0.360***	0.309*	0.226
	(0.1247)	(0.1814)	(0.1860)
Lag Shortfall	0.036	0.036	0.081
	(0.0803)	(0.0805)	(0.0961)
Lag2 Shortfall	-0.072	-0.067	-0.009
	(0.0795)	(0.0829)	(0.1072)
Firm FE Cat-Quarter FE Observations Weak IV F-stat	925638 131.833	√ √ 925638 1.182	√ √ 925638 12.545





Own pass-through: I stage



I-stage estimates for own pass-through IV.

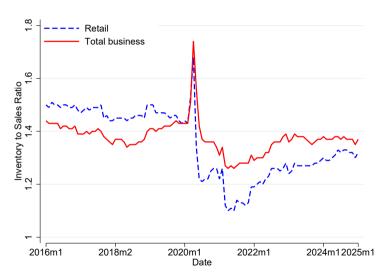
	(1)	(2)	(3)
	I stage (col3)	I stage (col4)	I stage (col5)
Shortfall, shift-share	0.439***	0.439***	0.439***
	(0.0171)	(0.0171)	(0.0171)
$\Delta \mathit{UnitC}$, shift-share	-0.050**	-0.050**	-0.050**
	(0.0255)	(0.0255)	(0.0255)
$\Delta \textit{FreightC}$, shift-share	0.979***	0.979***	0.979***
	(0.0378)	(0.0378)	(0.0378)
I-stage F-stat	658.48	131.83	153.121

Strategic interactions. I stage



	I stage-Shortfall	I stage-Shortfall Comp
Shortfall, shift-share	0.447*** (0.0216)	0.014 (0.0087)
Compet. shortfall, shift-share	-0.020 (0.0383)	0.224*** (0.0297)
$\Delta \textit{UnitC}$, shift-share	-0.054** (0.0256)	0.023** (0.0091)
$\Delta FreightC$, shift-share	0.945*** (0.0369)	-0.078*** (0.0123)
Compet. $\Delta \textit{UnitC}$, shift-share	-0.007 (0.0655)	-0.092 (0.0597)
Compet. $\Delta \textit{FreightC}$, shift-share	-0.576*** (0.0851)	0.448*** (0.0734)
I-stage F-stat	439.30	48.65

Inventory-to-Sales over Time



Source: FRED, Census data.