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# Weaving the Property Graph of **Company Ownerships**



Luigi **Bellomarini**  
Andrea **Gentili**  
Michela **Iezzi**

Divisione Ricerca sulle Tecnologie Avanzate  
Dipartimento IT

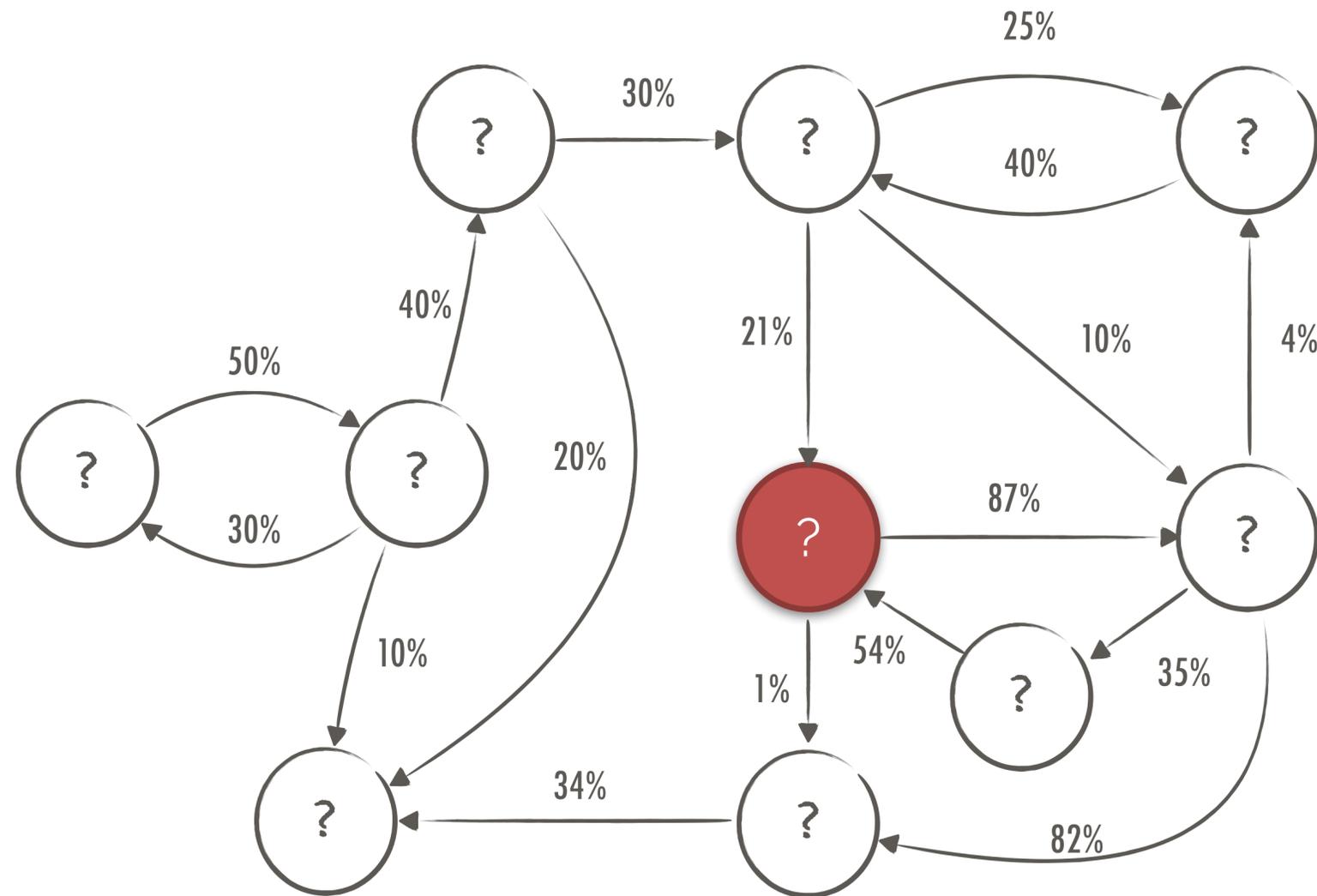


The opinions expressed and conclusions drawn are those of the authors and do not necessarily reflect the views of the Bank of Italy.

## **We build graphs of company networks, to:**

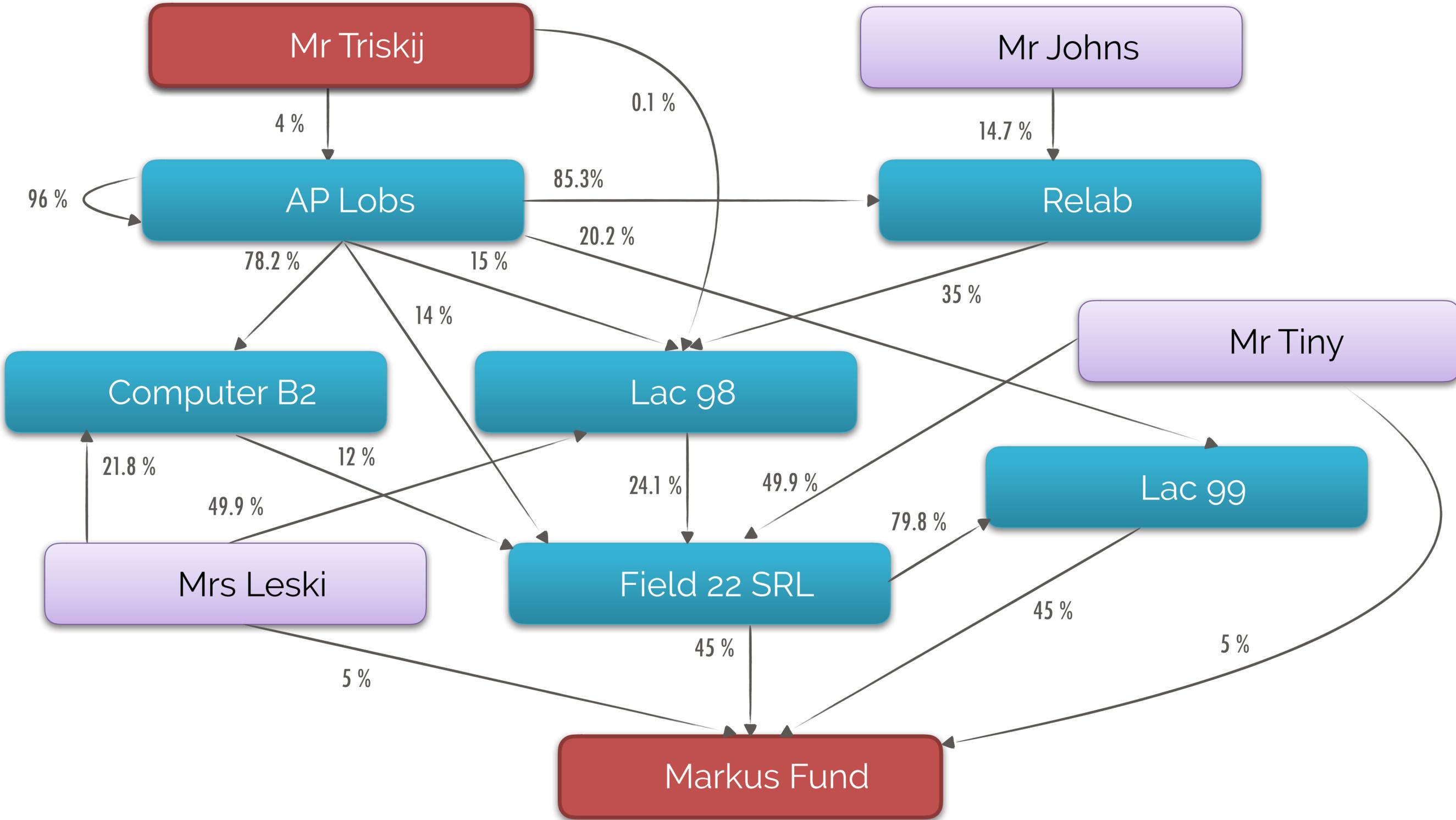
1. reveal **power**
  1. finding **controllers**
  2. studying the **structure** of Italian market
  3. studying **dispersion** of control
  4. global **shareholding** analysis
2. detect **collusion** and do **forensics**
  1. support **AML**
  2. detecting **ultimate beneficial owners**
3. evaluate **risks**
4. model **propagations** (e.g., of shocks)
5. guarantee **compliance**
6. perform enhanced **due diligence**
7. understand complex **foreign shareholder structures**
8. know real **cash flows**

# The setting



- Who takes **decisions**?
- Who's the ultimate **beneficial owner**?
- Is there **collusion**?
- How does **risk** propagate?
- What are the **real cash flows**?

# The setting



# Ownership and Control



- **Integrated ownership** is about direct and indirect, owners of a company
  - it can be seen in terms of cash flow rights

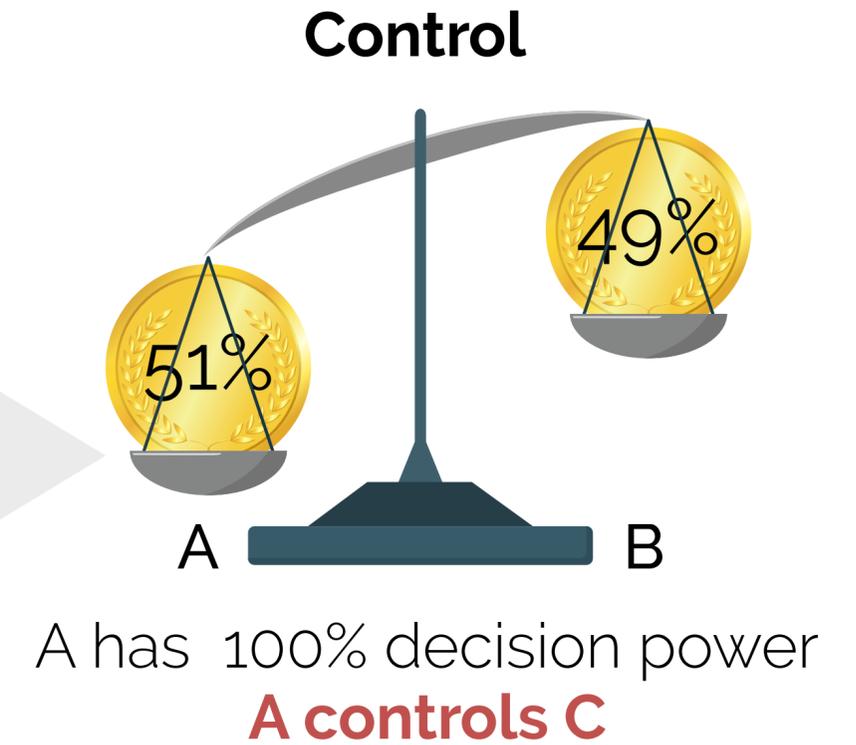
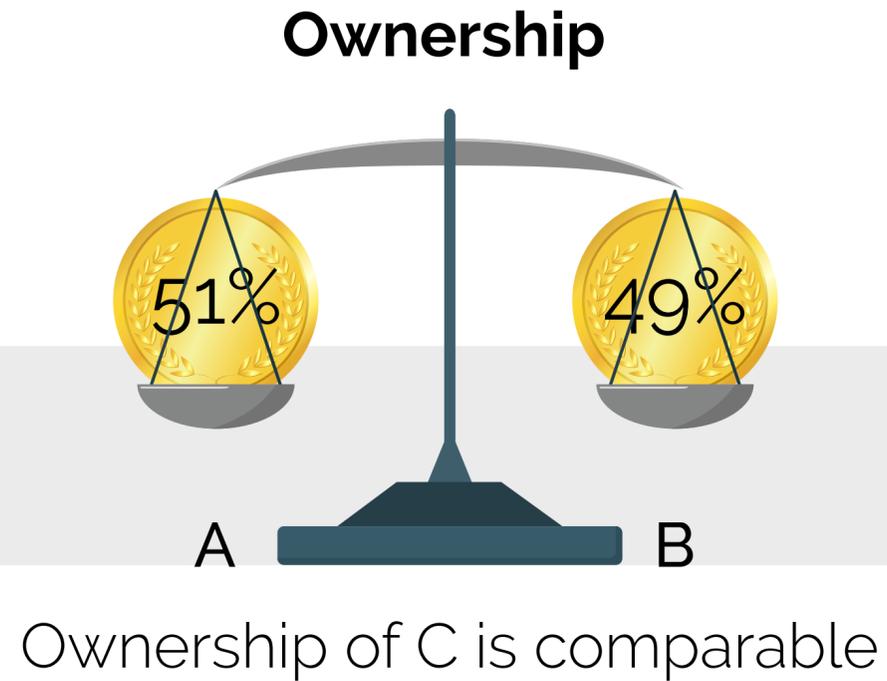
- **Control** is about voting power
  - of any direct and indirect owner of a company



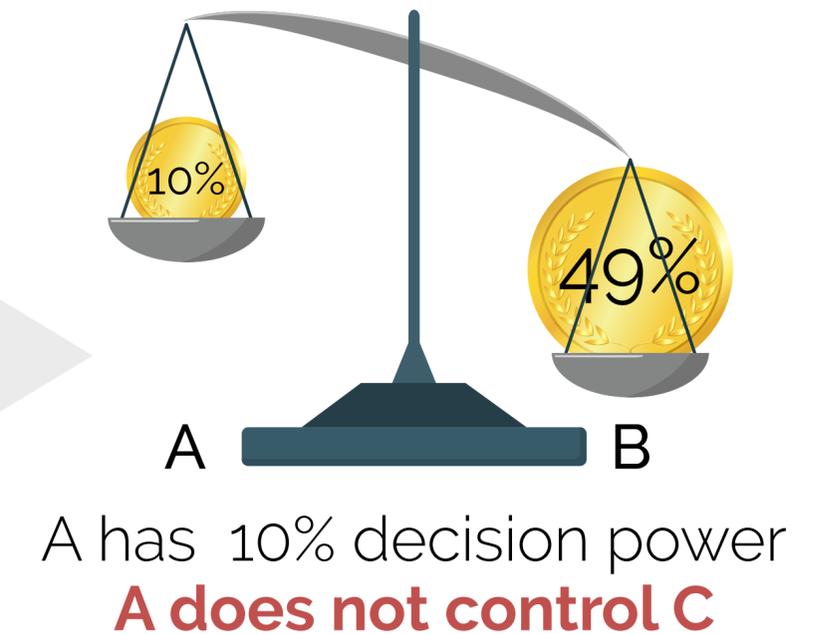
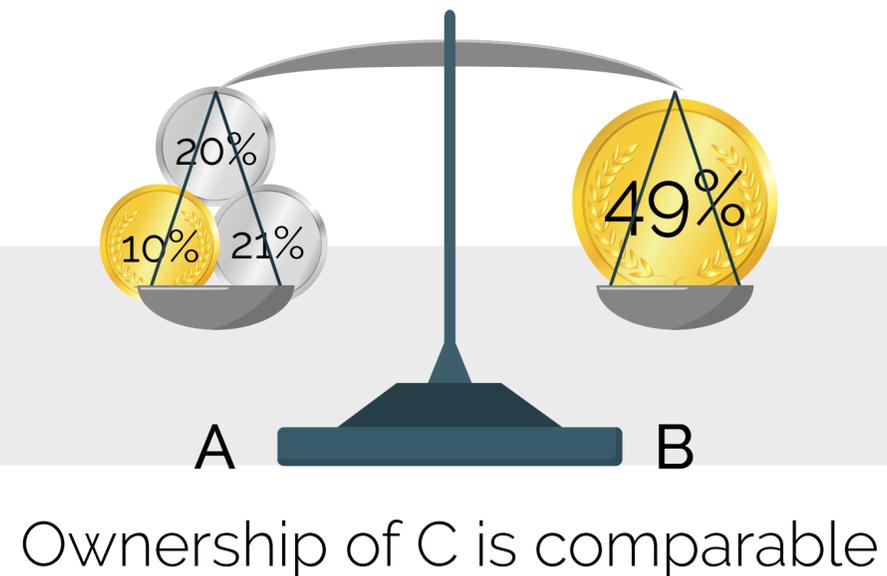
# Ownership vs Control

Companies A and B have both **direct**  (shares) and **indirect**  ownership of company C.

A has 51%  of C  
B has 49%  of C



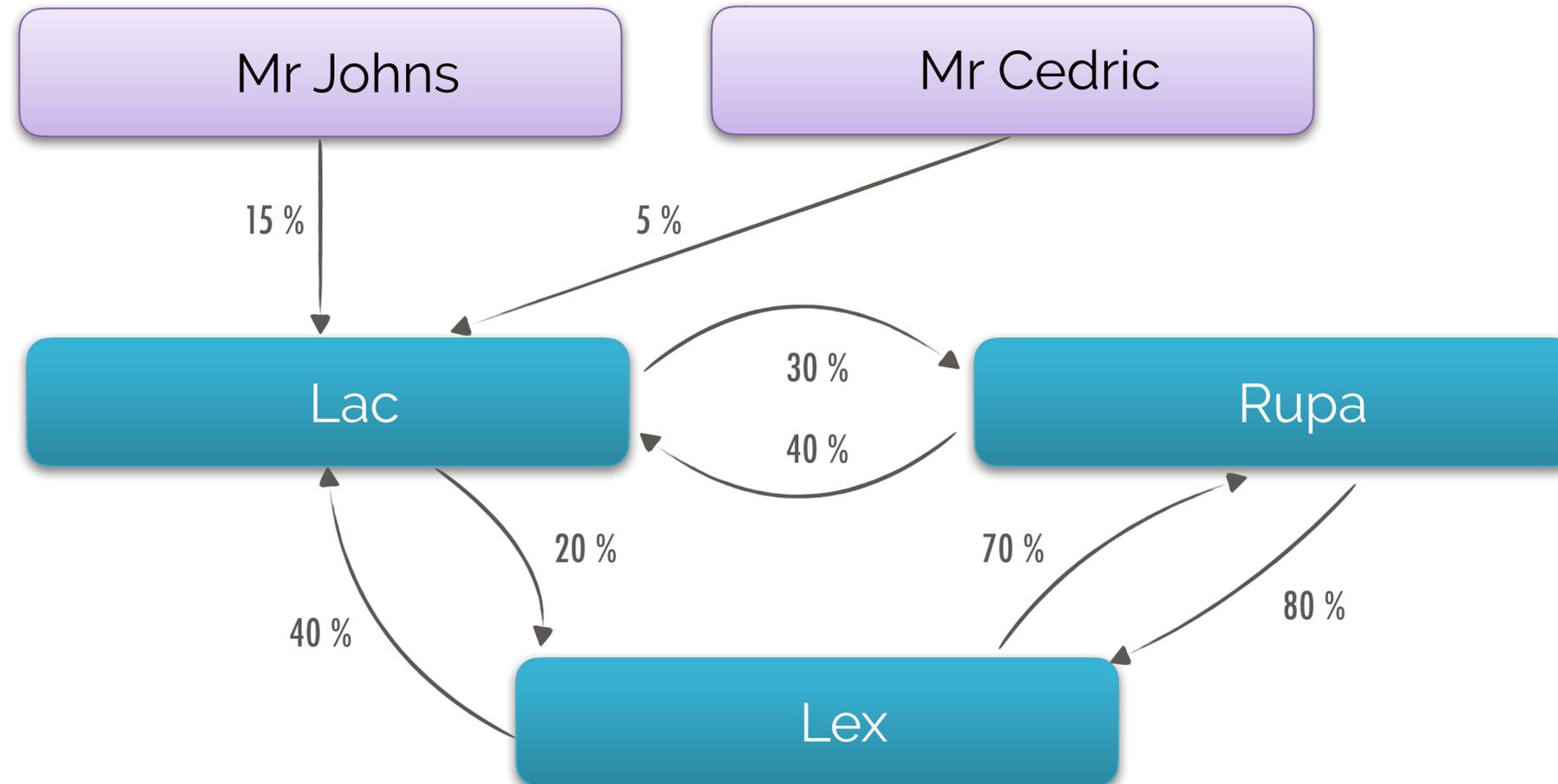
A has 10%  and 41%  of C  
B has 49%  of C



# Integrated Ownership

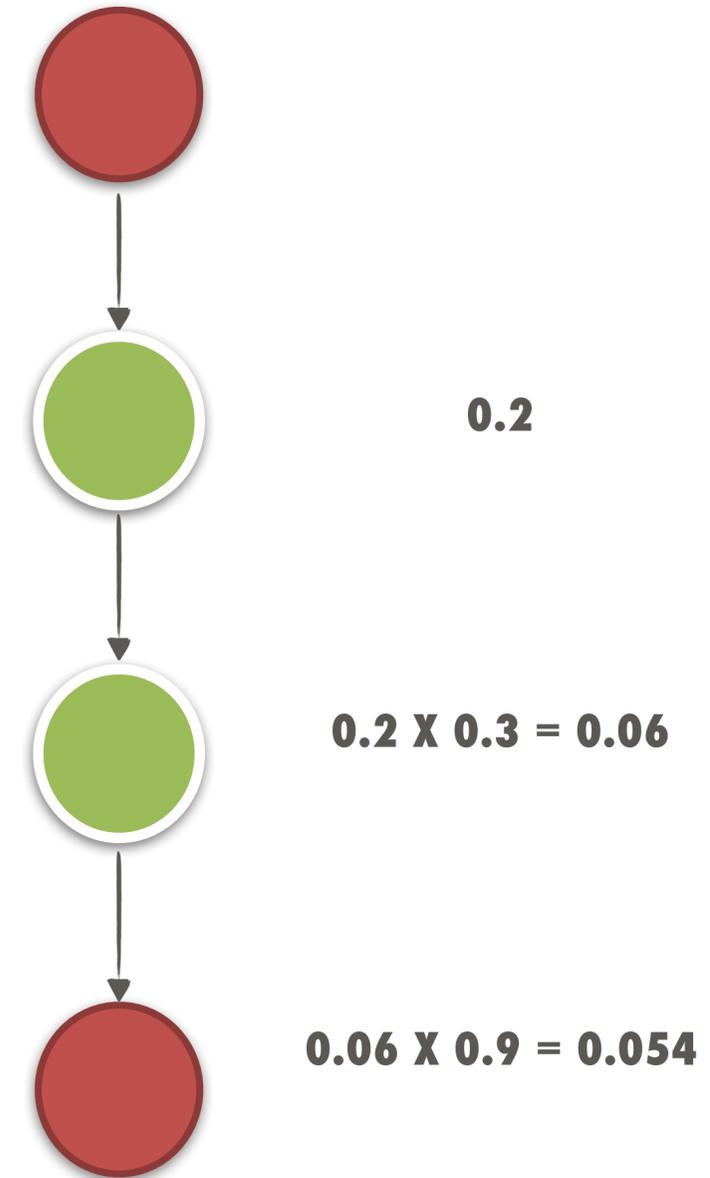
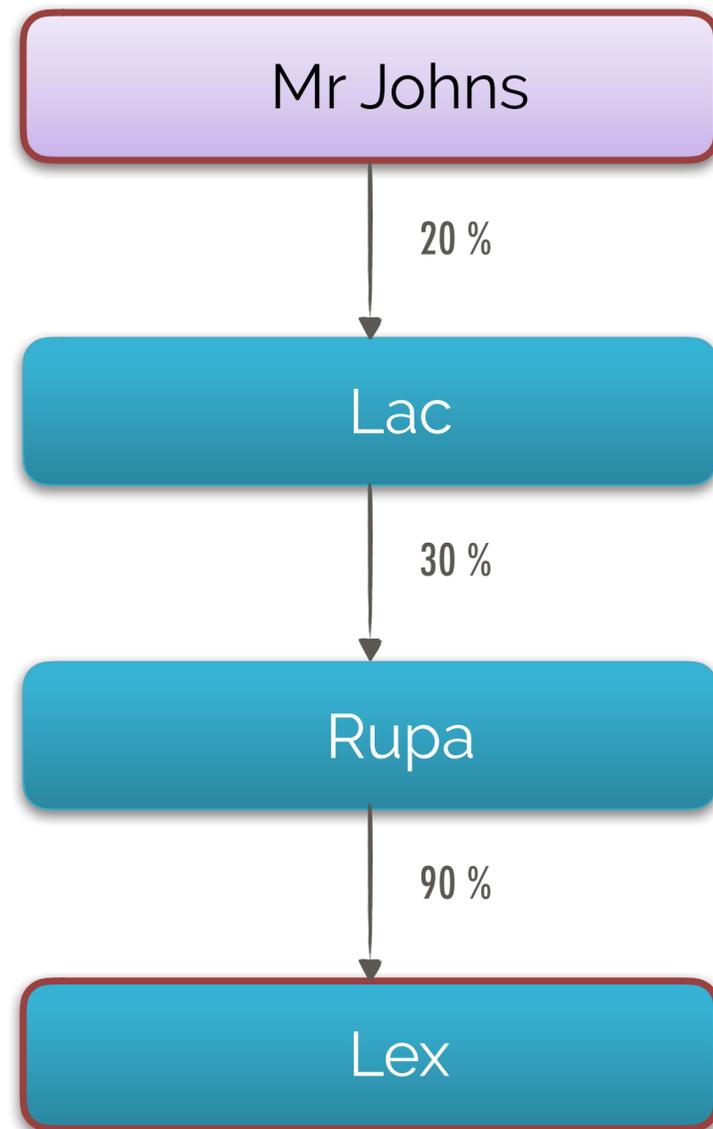


- Traditional systems only store the first-level (the closest) shareholders for a specific company



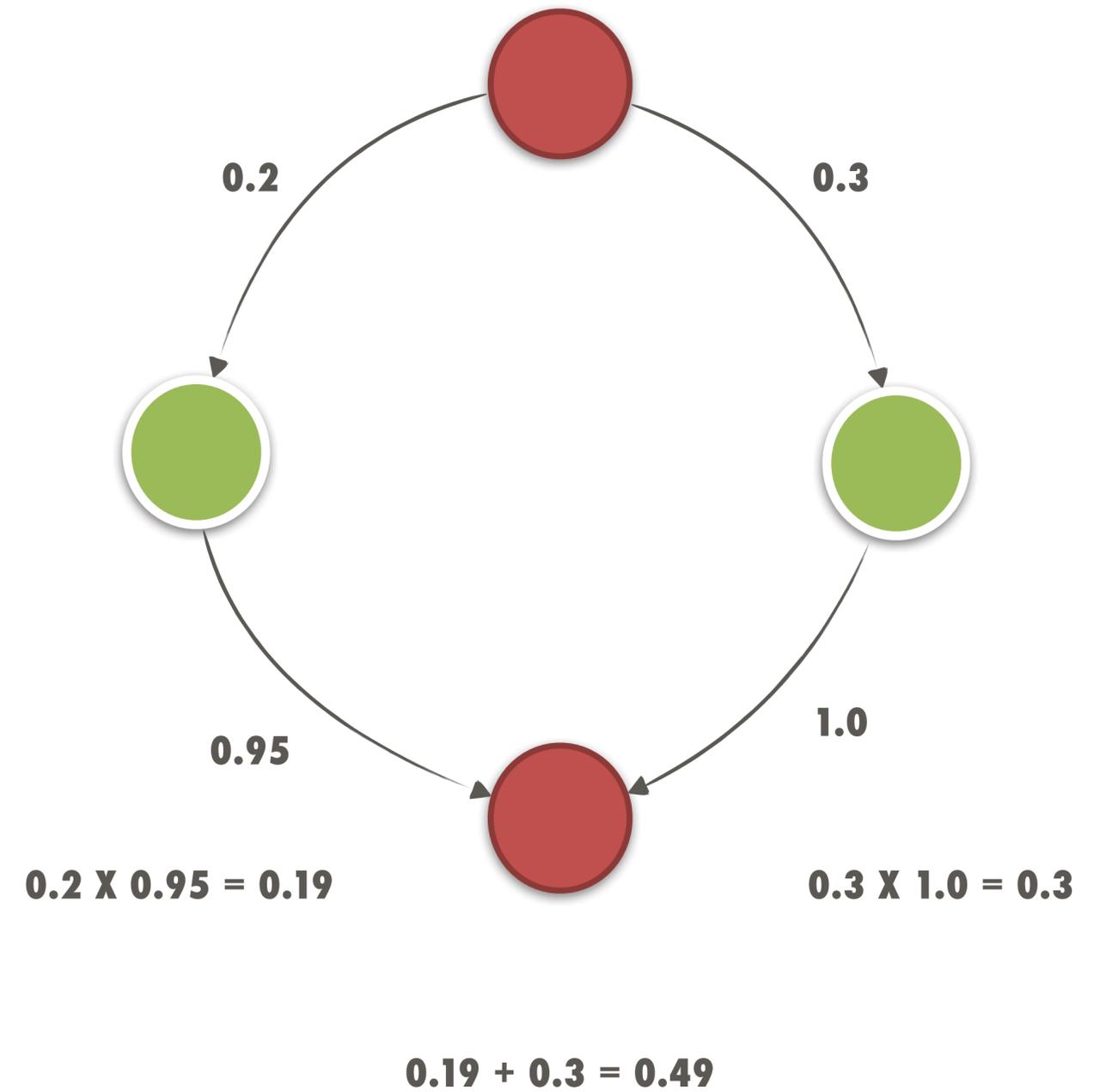
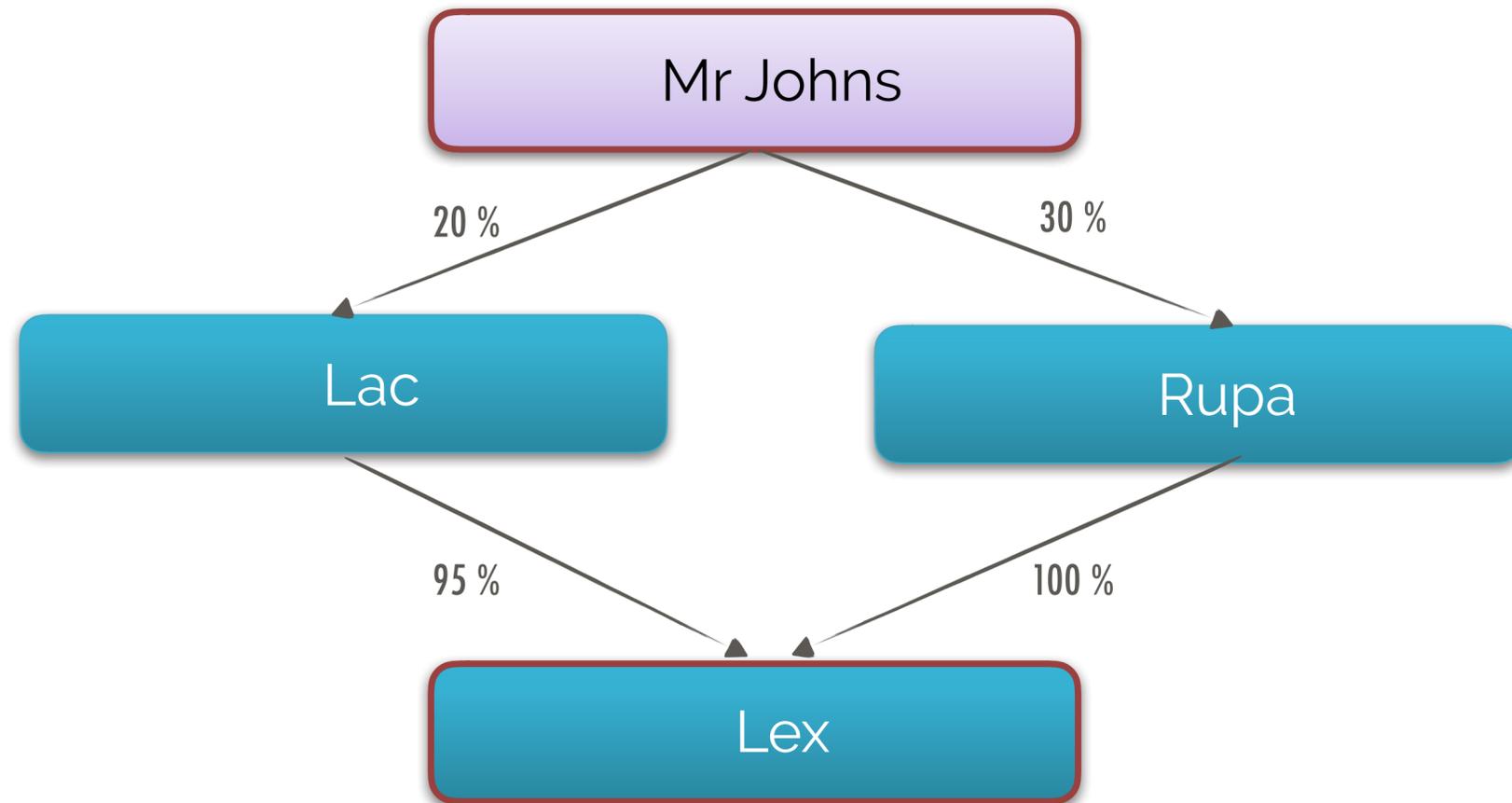
# Integrated Ownership: the basic math

- Indirect ownership



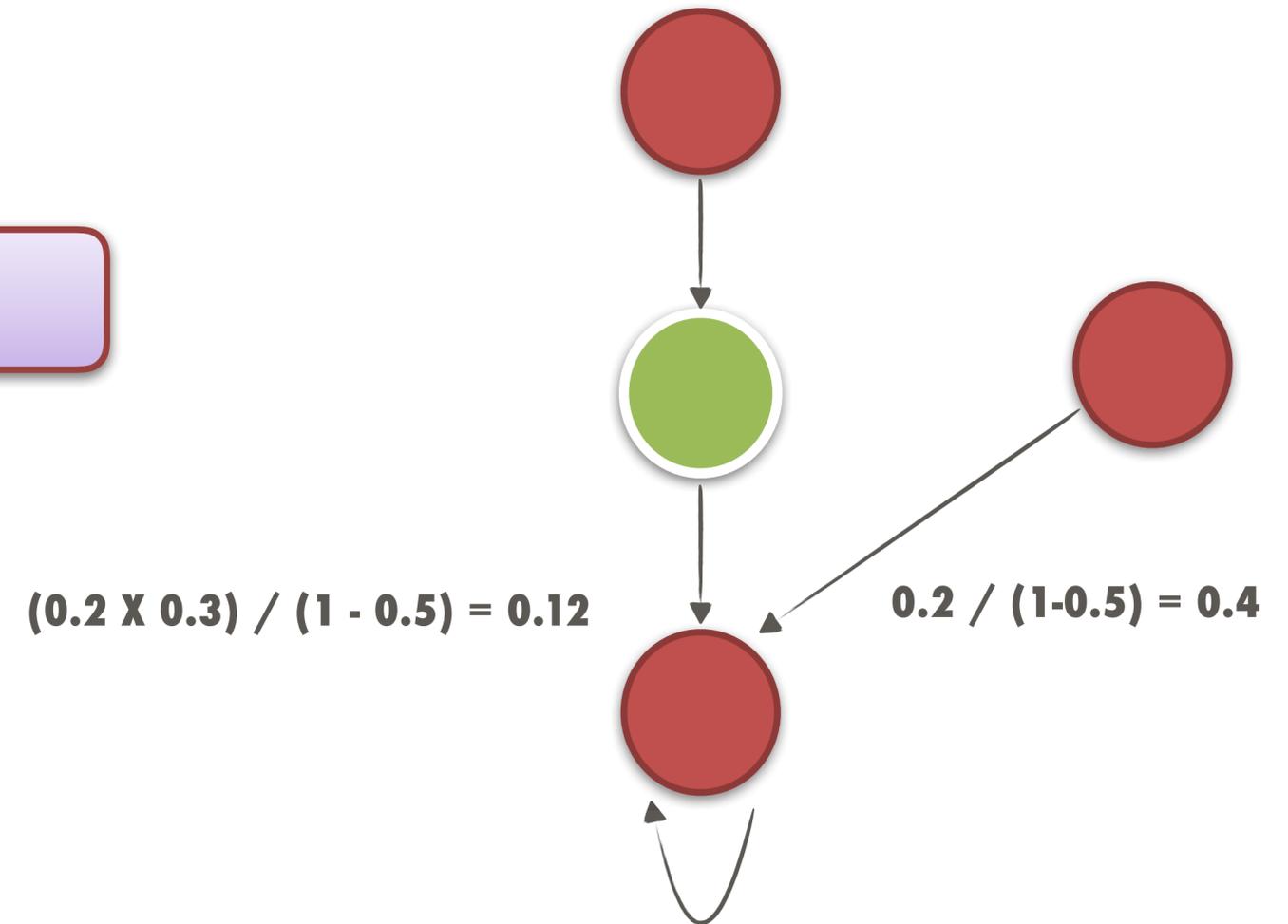
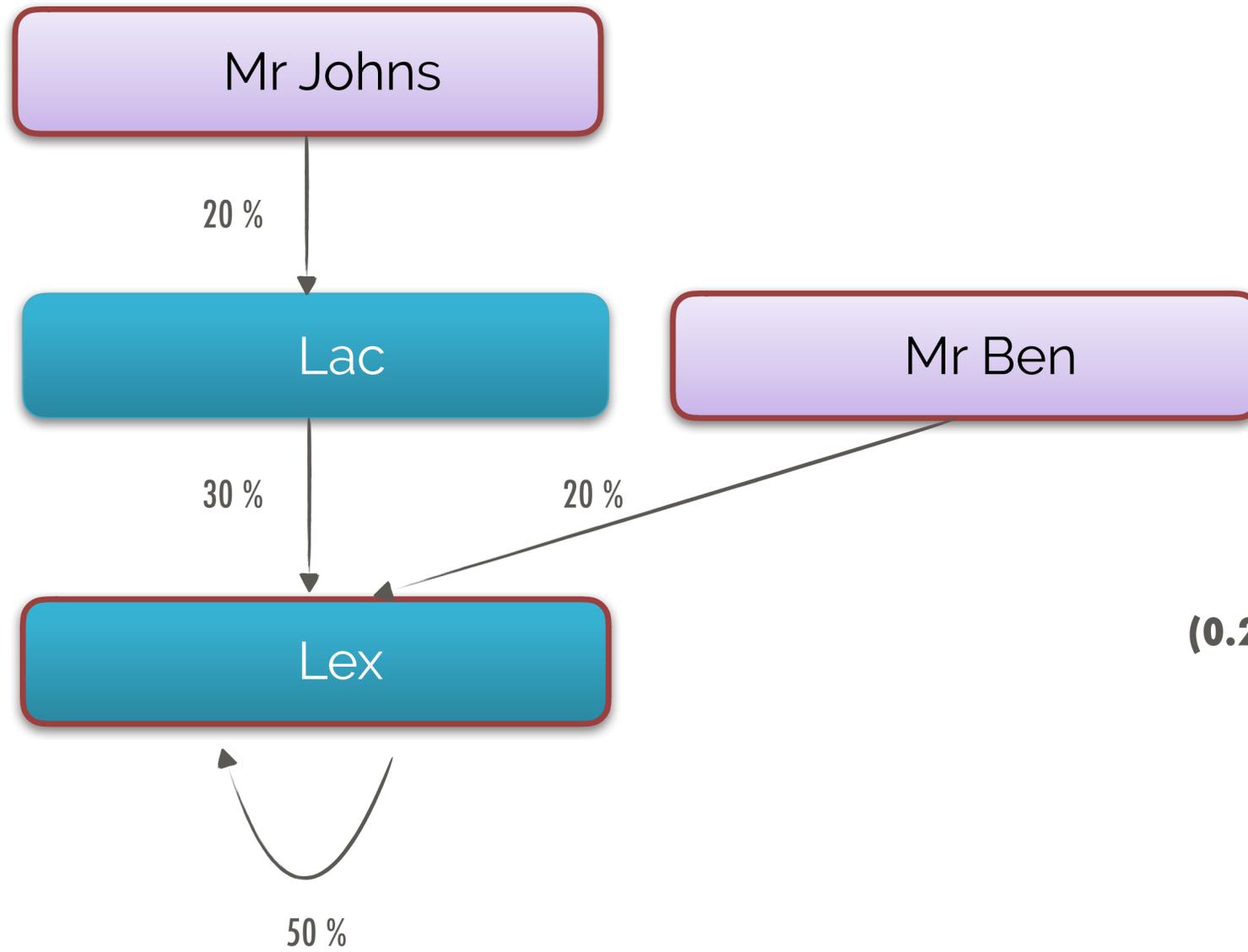
# Integrated Ownership: the basic math

- Parallel ownership



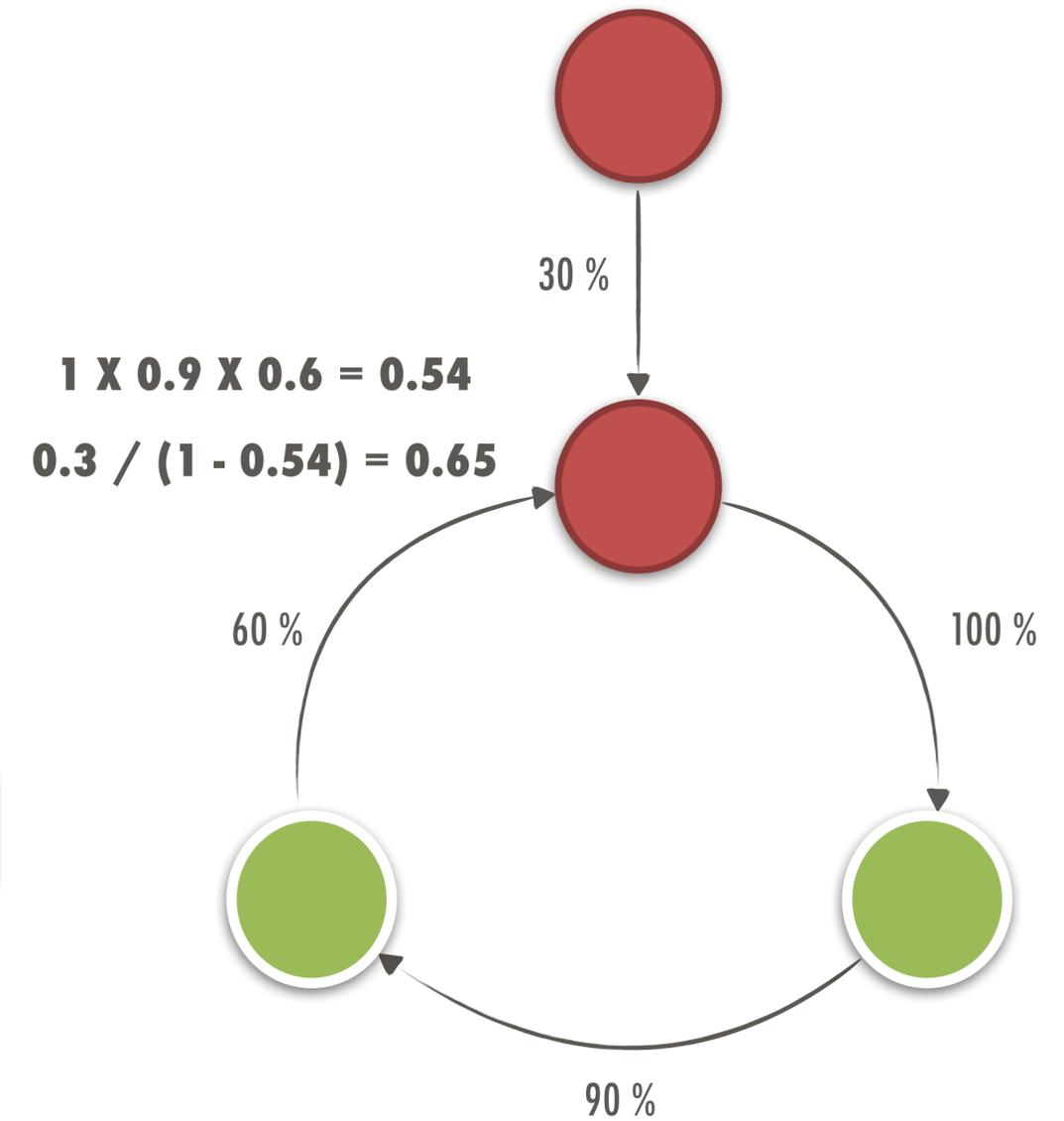
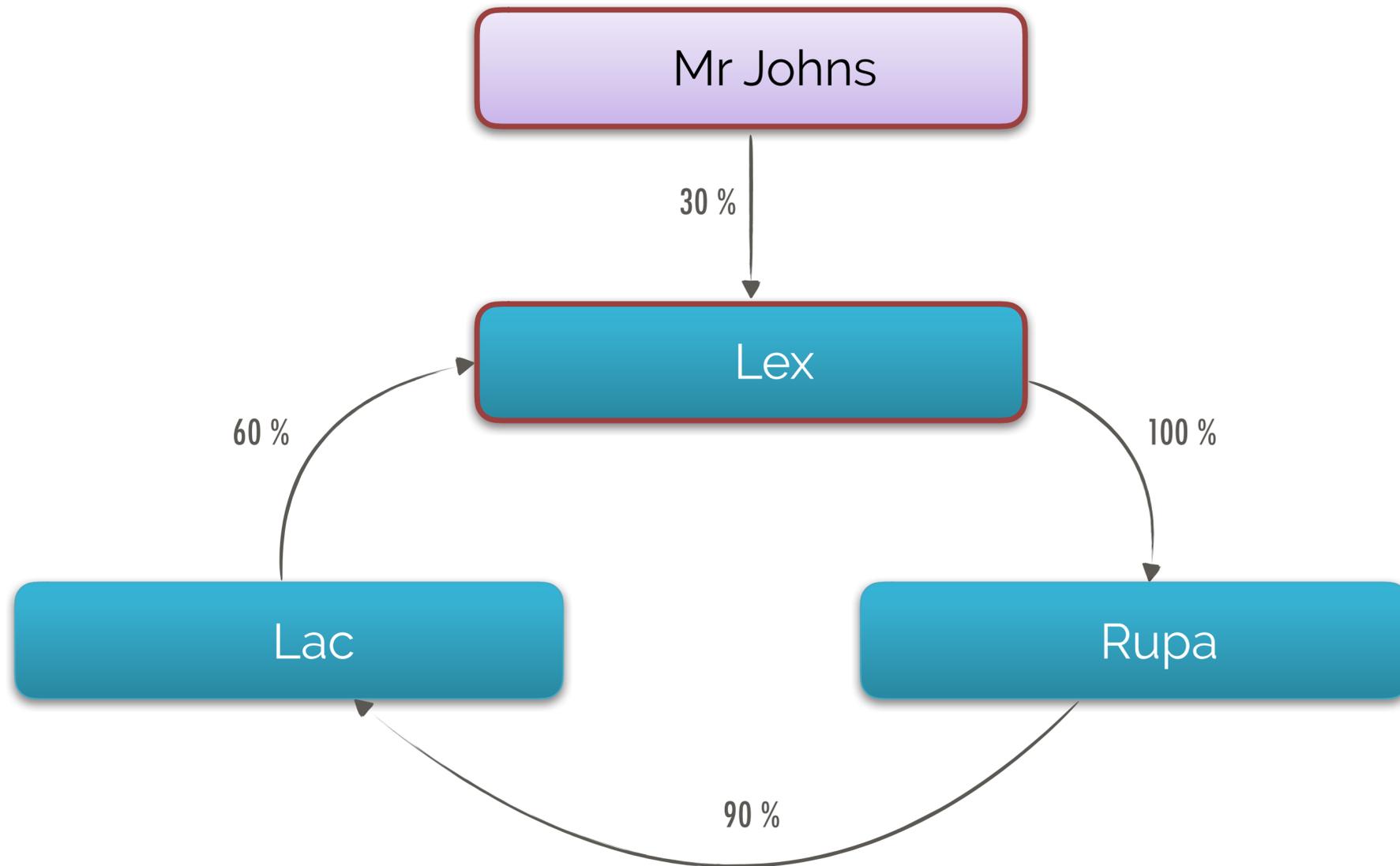
# Integrated Ownership: the basic math

- Cycles (direct)



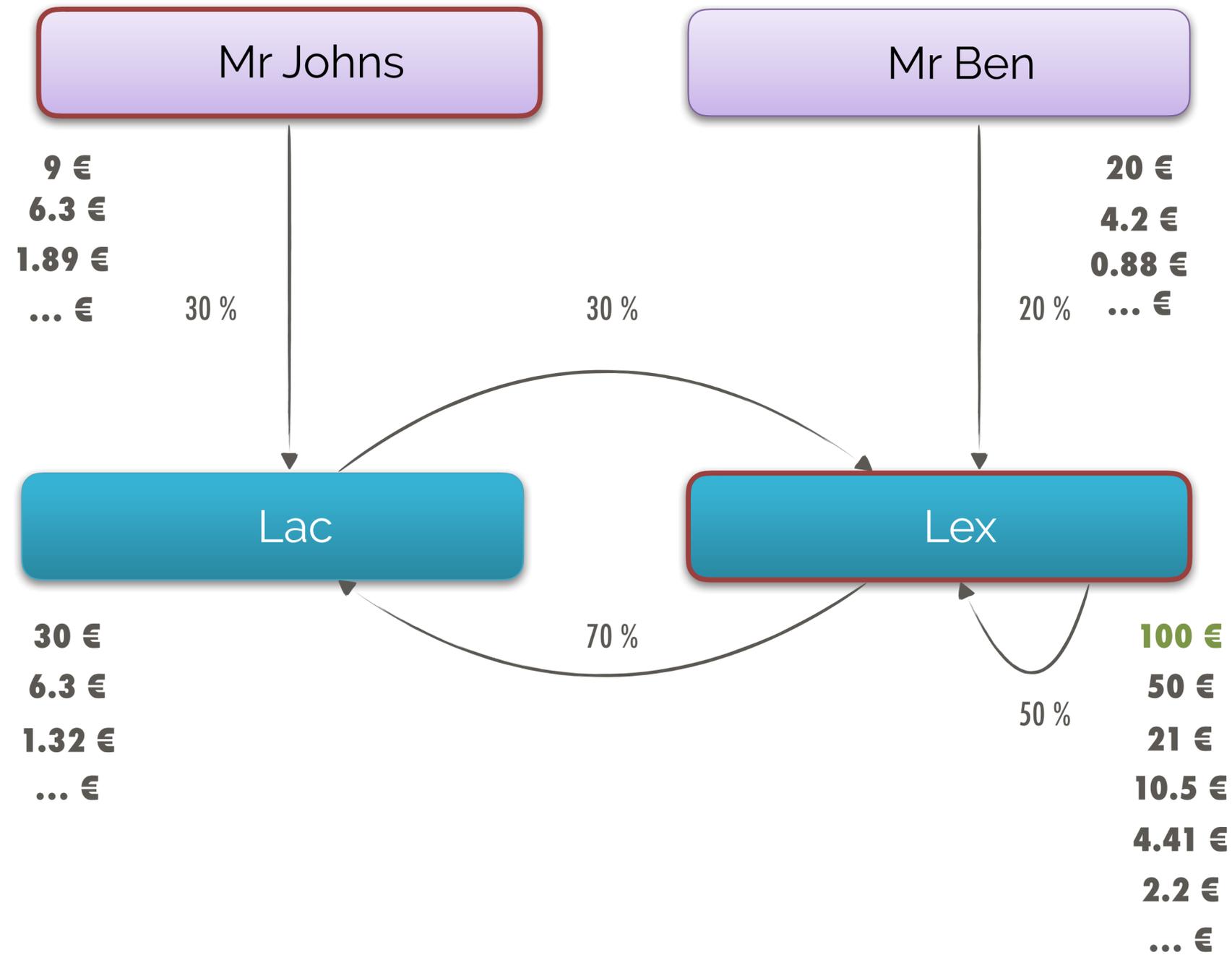
# Integrated Ownership: the basic math

- Cycles (indirect)



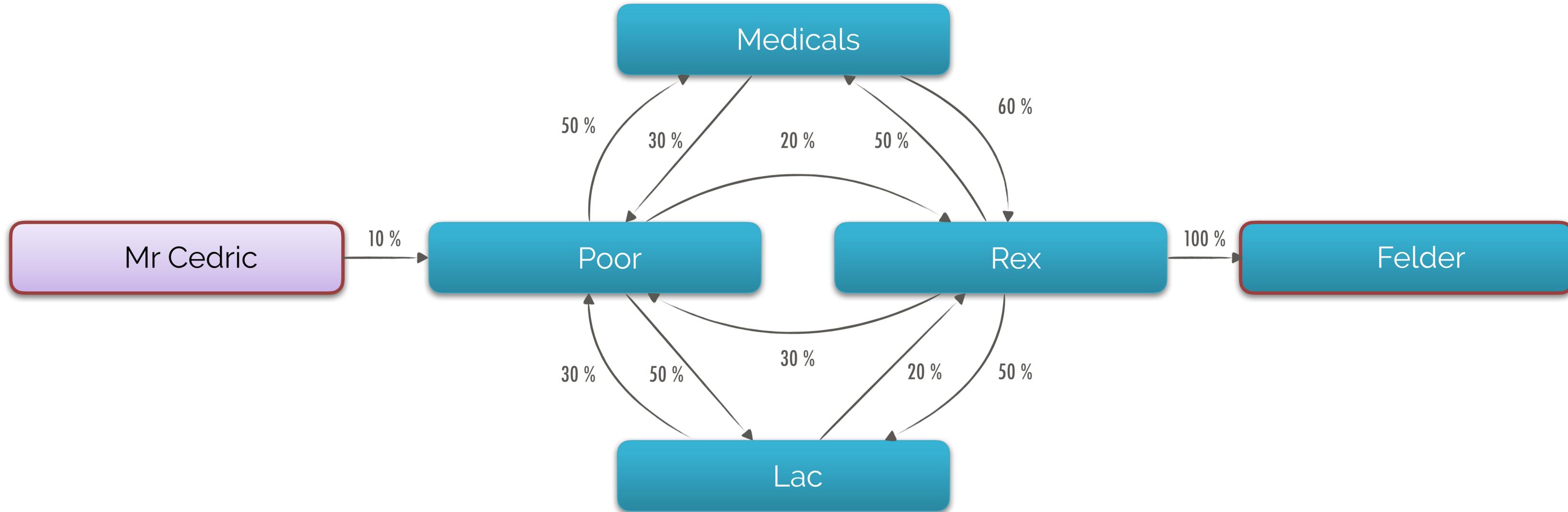
# Integrated Ownership: the basic math

- Cycles (nested)



# Integrated Ownership: real cases

- Cycles (nested)



# Integrated Ownership: our model

**The weight** of a path  $P$  in an ownership graph is  $w(P) = \prod_{(p_i, p_j) \in P} w(p_i, p_j)$

An  $\epsilon$ -**Baldone path**  $P$  from  $s$  to  $t$  is a sequence  $[s, p_1, \dots, p_n, t]$  such that  $s \neq p_i$  for  $i = 1, \dots, n$  and  $w(P) > \epsilon$  with  $\epsilon \in \mathbb{R}^+$

The  $\epsilon$ -**Baldone ownership** of a company  $s$  on a company  $t$  in an ownership graph  $G$  is a function  $\mathcal{O}_\epsilon^G(s, t) : (s, t) \rightarrow \mathbb{R}$  defined as  $\sum_B w(P_i)$  where  $B$  is the set of all possible  $\epsilon$ -**Baldone** paths from  $s$  to  $t$ .

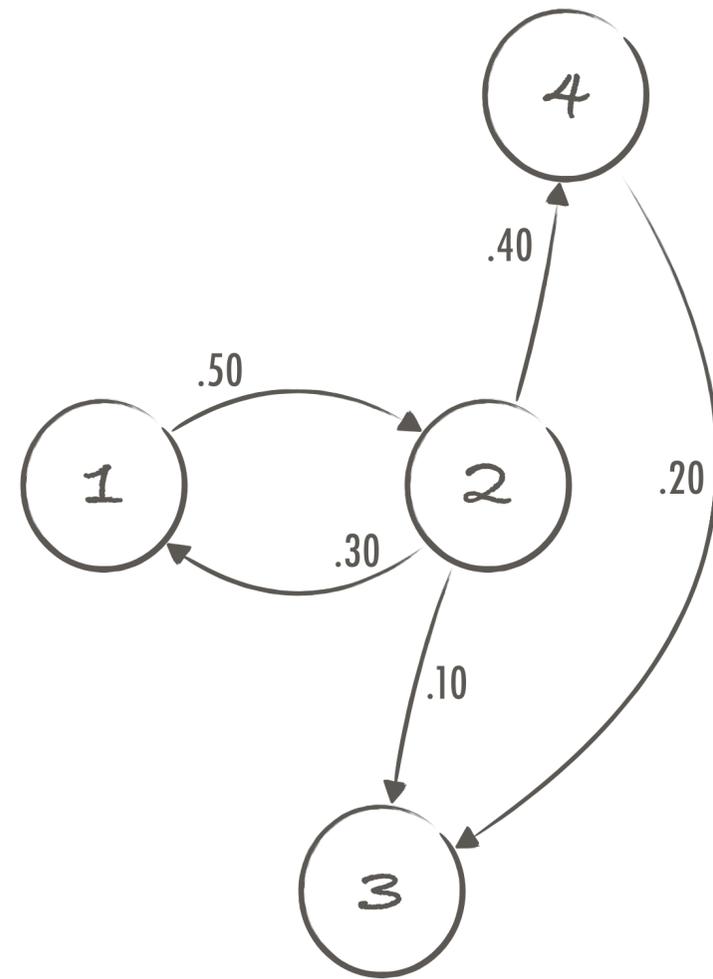
The **Baldone ownership** of a company  $s$  on a company  $t$  in an ownership graph  $G$  is a function  $\mathcal{O}^G(s, t) : (s, t) \rightarrow \mathbb{R}$  defined as  $\lim_{\epsilon \rightarrow 0} \mathcal{O}_\epsilon(s, t)$  where  $B$  is the set of all possible  $\epsilon$ -**Baldone** paths from  $s$  to  $t$ .

- **Problem complexity**

*Computing “all-to-all” Baldone ownerships can be solved in polynomial time in the number of companies. Conjecture:  $n^y, y \in [2,3]$*

- Our approaches:
  - **Closed-form expression** (let's see how it works)
  - **Pure Reasoning** (for approximated but efficient results)
  - **Ad-hoc algorithm** (ongoing, for top-level performance)

# Integrated Ownership: closed form

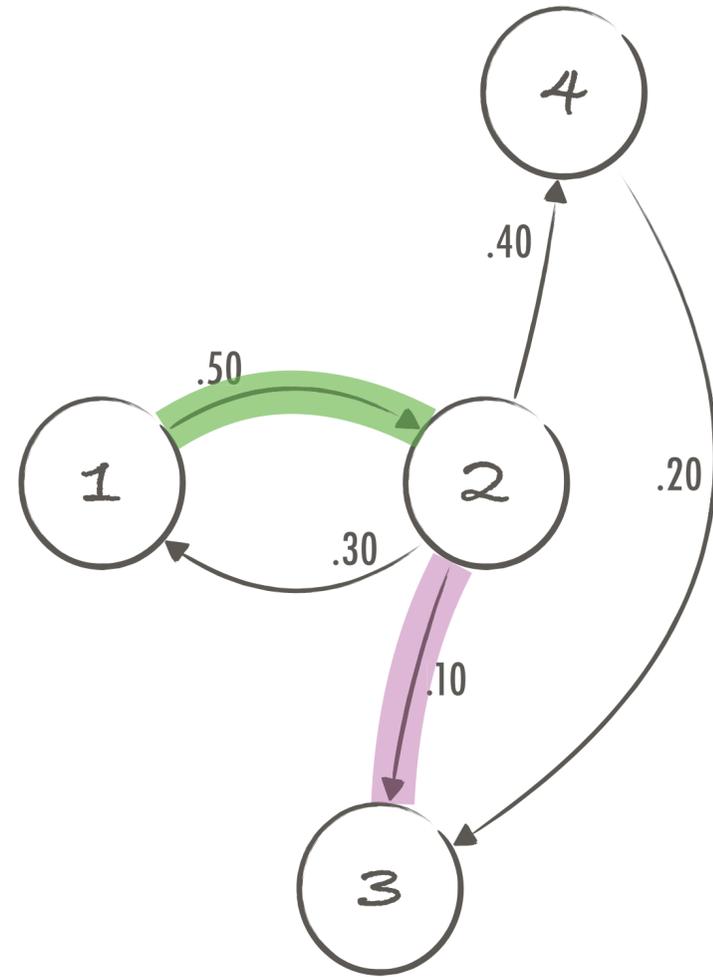


Adjacency matrix

	1	2	3	4
1		.50	.09	.20
2	.30		.18	.40
3				
4			.20	

# Integrated Ownership:

closed form



	1	2	3	4
1		.50		
2	.30		.10	.40
3				
4			.20	

*A*

	1	2	3	4
1		.50		
2	.30		.10	.40
3				
4			.20	

*A*

*A*<sup>2</sup>

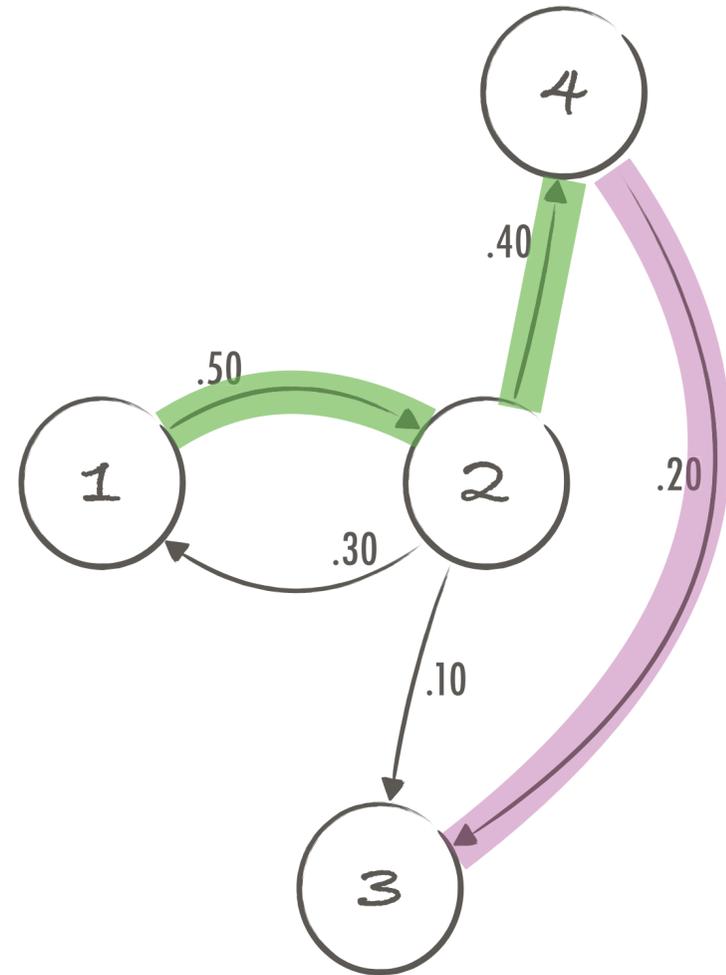
	1	2	3	4
1	.15		.05	.20
2		.15	.08	
3				
4				

Squared Adjacency Matrix

$$A_{ik} = \sum_j A_{ij} \times A_{jk}$$

# Integrated Ownership:

closed form



	1	2	3	4
1	.15		.05	.20
2		.15	.08	
3				
4				

$A^2$

	1	2	3	4
1		.50		
2	.30		.10	.40
3				
4				.20

$A$

$A^3$

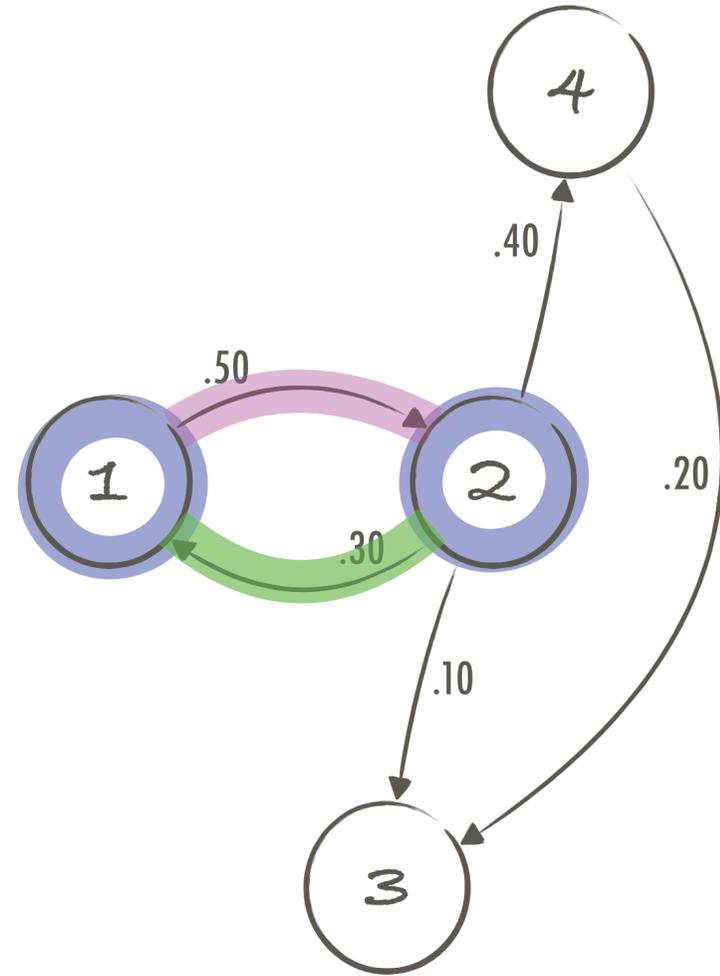
	1	2	3	4
1		.075	.04	
2	.045		.015	.06
3				
4				

Cubed Adjacency Matrix

$$A_{ik} = \sum_j A_{ij} \times A_{jk}$$

# Integrated Ownership:

closed form



	1	2	3	4
1	.15		.05	.20
2		.15	.08	
3				
4				

$A^2$

	1	2	3	4
1		.50		
2	.30		.10	.40
3				
4			.20	

$A$

$A^3$

	1	2	3	4
1		.075	.04	
2	.045		.015	.06
3				
4				

Cubed Adjacency Matrix

$$A_{ik} = \sum_j A_{ij} \times A_{jk}$$

# Integrated Ownership: closed form

	1	2	3	4
1		.50		
2	.30		.10	.40
3				
4			.20	

$A$

+

	1	2	3	4
1	.15		.05	.20
2		.15	.08	
3				
4				

$A^2$

+

	1	2	3	4
1		.075	.04	
2	.045		.015	.06
3				
4				

$A^3$

=

	1	2	3	4
1	.15	.575	.09	.20
2	.345	.15	.195	.46
3				
4			.20	

$A + A^2 + A^3$

partial  
integrated  
ownership

$$A^1 + A^2 + \dots = \sum_{i=1}^{N-1} A^i$$

# Integrated Ownership: closed form

$$\hat{W}_{st} = W_{st} + \sum_{k \neq s} \hat{W}_{sk} W_{kt} \quad \text{which can be manipulated into:}$$

$$\hat{W} = (I - \text{diag}(\hat{W})) W + \hat{W}W$$

and solved as:

$$\hat{W} = \text{diag}(V)^{-1} V W \quad \text{with} \quad V = (I - W)^{-1}$$

- **Ownership problem characterization**
  - Theoretical study (e.g., complexity analysis)
  - Novel algorithms to compute **all-to-all Baldone ownerships**
  - Efficient and fully transparent ownership model
- **Construction of the Italian company graph**
  - all Italian companies, all links, all shareholders
    - 4.059M **nodes**, 3.960M **edges**, ~4M **SCC**, ~600K **WCC**
  - **family links** between shareholders
- **Data available soon + basic AI tools for many applications ...**

# Conclusions

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**Open**  
discussion

